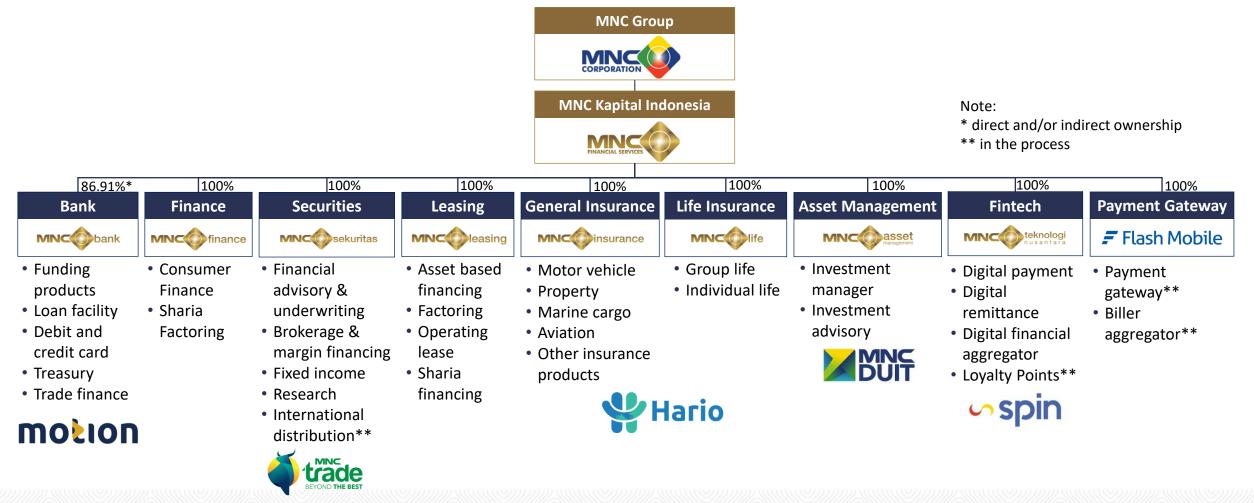


PT MNC Kapital Indonesia Tbk CORPORATE UPDATE

December 2020



MNC Kapital Indonesia is the most diversified and integrated financial services groups in Indonesia with eight fully licensed operating subsidiaries (one in the process of obtaining the license), active in banking, multi-finance, securities, leasing, general insurance, life insurance, asset management, financial technology and payment gateway.



2

A Full Suite Of Licenses, Structured Under A Holding Company

MNC Financial Services owns 16 financial licenses across its eight subsidiaries, including 4 digital finance licenses for future developments

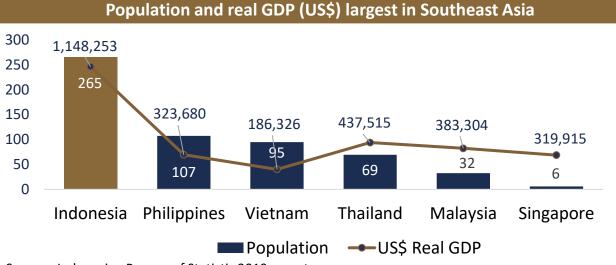
MNCObank	finance	MNCOsekuritas				MNC asset management	teknologi nusantara
•Conventional commercial	 Multifinance license 	 Brokerage license 	 Multifinance license 	• General insurance	• Life insurance	 Investment management 	• E-money • E-wallet
bank licenseForeign	•Sharia multifinance	• Underwriter license	•Sharia multifinance	license	license	license	• Digital remittance
exchange bank license	license		license				 QRIS – MPM (Merchant
 Credit card issuing bank license 							Presented Mode)

3

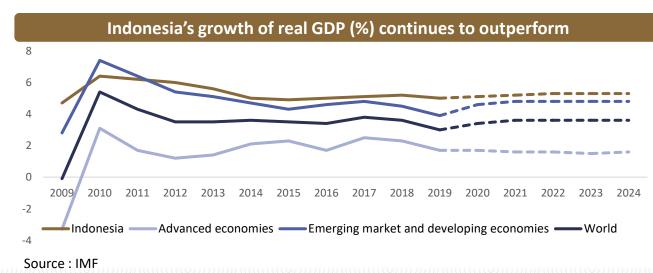


IPO Stock code: BCAP	as the comp finane • Conso	repositioned e holding pany for cial services olidation of Finance	Acquisit MNC Lit		Rebranding as F MNC Kapital Indonesia Tbk	чт	the laur	tion with nching of banking	offices in Surabaya	tion of ed branch 1 Jakarta, a, Medan, ru and Bali		e app
 1999 2001 Establishment of PT Bhakti Capital Indonesia BHIT transfers securities and asset management businesses to Bhakti Capital Indonesia 	2003	2004 Spin off the securities bu to newly est Bhakti Secu	usiness tablish	Insura • Rebra Asset Bhakti Bhakti MNC Mana	nding of Bhakti Management, i Finance and i Securities to Asset gement, MNC ce and MNC	2014 Acquisiti MNC Ba MNC Lea	nk and	2016 Launch M Trade - or trading ap	nline	2018 Establishme Teknologi I	2019 ent of MNC Nusantara	2020 • Acquisition of Flash Mobile • Acquires QRIS – MPM (Merchant Presented Mode) license • Launch Motion – new mobile banking

Indonesia's Macroeconomic Outlook

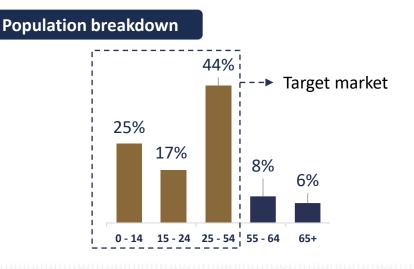


Source : Indonesian Bureau of Statistic 2019 report



Indonesia as Emerging Market

- GDP hit more than \$1trillion for the first time in 2018 with annual growth rate between 5-6%.
- A large and young population. 227mn people (86%) are within the age of 54 and below, with median age of working age 30, supported with increasing life expectancy.
- The growing economy will lead to an increasing middle class which will demand financial services.



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- Strong macroeconomic environment supported by attractive population dynamics and a rapid growing economy
- A diversified financial services group owning a full suite of licenses, structured under one holding company
- Comprehensive plan to strengthen the operations of all subsidiaries and position the group for sustainable growth

Shifting future growth from conventional to digital financial services fuelled with significant synergy within the MNC Group ecosystem

A Comprehensive Plan To Strengthen Operations

Shift focus to more profitable products and implement new products and digitalization to capture lucrative segments	 Identify unserved, underserved or fast-growing customer segments and develop products to capture these segments Products should be profitable and within tolerable risk limits Digitalize its services to reach unbanked market
Increase productivity of distribution channels and deepen relationships with partners	 Increase presence through digital channels or points-of-sales which are less labor intensive Implement strategies to deepen relationships with existing distribution partners and establish new distribution partnerships to improve sales Improve supervision of and provided training to sales staff to increase quality and productivity
Refine business processes and operations	 Remove intermediaries in order to go direct to customers Establish new teams for risk management and business restructuring Commence upgrading of IT systems to improve customer relationship management and back-office operations
Strengthen balance sheet	 Strengthen capital base to improve lending capacity and funding (risk- based capital, capital adequacy ratio and debt to equity ratio)



Digital financial services expected to solve conventional financial challenges



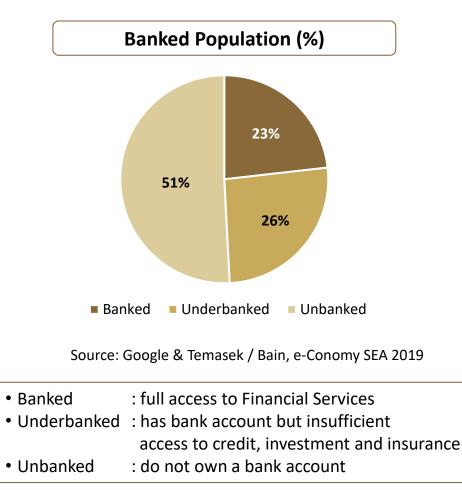
^{*} in billion USD Source: Google & Temasek / Bain, e-Conomy SEA 2019

- Indonesia is the largest and fastest growing digital economy in SEA
- According to the Association of Internet Service Providers in Indonesia, the number of Internet users in Indonesia reached 171.17 million individuals at the start of 2019, approximately 64.8% of the total Indonesian population, with 94% smartphone penetration among online users
- Digital economy increased by more than a quadruple since 2015 and is well on track to cross the \$130 billion mark by 2025



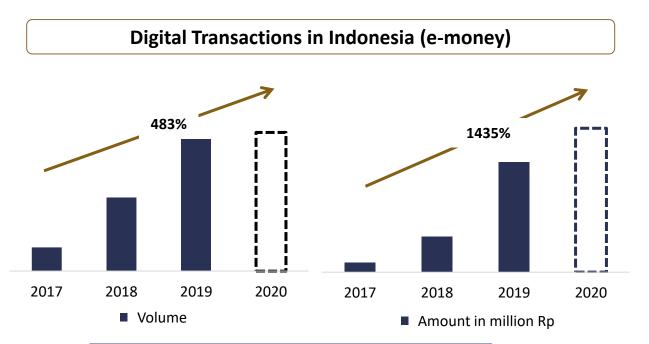
Financial Inclusion Has Been A Focus Of The Central Bank As Half Of Adult Population Is Unbanked

- Inclusion of unbanked Indonesians has been a top priority in recent years
- From 265 million of total population, 181 million adults are eligible for banking. However, only 49% out of 181 million regarded as "banked" or "underbanked"
- There is opportunity for greater financial inclusion through the use of mobile / digital financial services
 - With a relatively rural population and 33% of the unbanked citing distance as a key reason for not having an account, digital distribution channels instead of physical branches would be drivers of financial services adoption
 - There is an opportunity for higher adoption of online financial services with 60million unbanked adults in Indonesia using mobile phones and a low internet penetration compared to other countries in the region



Transformation Towards Digital Financial Services

What we do during COVID-19



Volume	Amount in million Rp
943.319.933	12.375.469
2.922.698.905	47.198.616
5.226.699.919	145.165.468
457.944.919	15.872.433
5.495.000.000	190.000.000
	943.319.933 2.922.698.905 5.226.699.919 457.944.919

*estimated

Source: Bank Indonesia, 2020

Recalibrate for the future as preparation for new normal, where people are more and more digital minded, we are enhancing our digital capabilities. We believe that in this industry, digital is the future. Each business unit make the most of market slowdown to focus on advancing its digital core toward digital financial services

Front-end functionality

- Digital apps to provide customers with online and mobile functionality
- To boost user's experience from each digital app

Middle office processes

 Functional apps for employees, agents and business partners to minimize paper exchanges and maximize automation processes

Back-end infrastructure

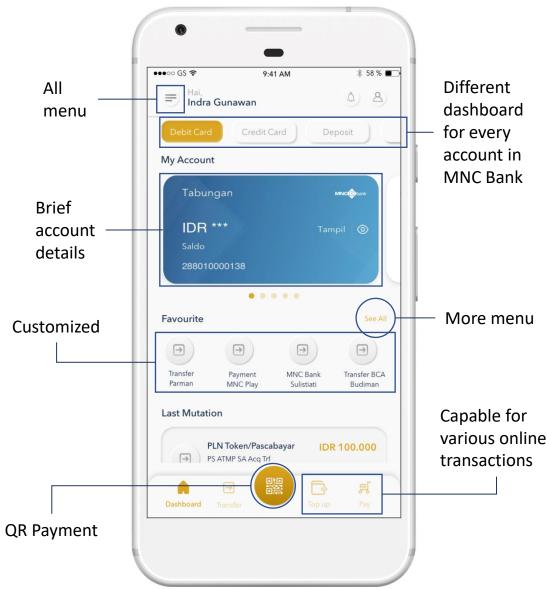
- Upgraded core banking system
- Increased bandwidth capacity
- Improved redundancy levels and connectivity in data storage and disaster recovery



MNC Bank – Mobile/Open Banking

molion

- - 1. Biometric login (fingerprint, face detection)
 - 2. Transfer (MNC Bank Account, Online, SKN, RTGS & Virtual Account)
 - 3. Top up SPIN and other e-money
 - 4. Biller integration and payment
 - 5. Realtime notification
- Open Banking (under development)
 - 1. Digital core banking
 - 2. Automatic onboarding with E-KYC
 - 3. Savings, credit card and loan application are all in one integrated platform
 - 4. QRIS features for online and offline payment
 - 5. Transfer/top up with foreign currency
 - 6. Open API programing to enable connectivity to external parties





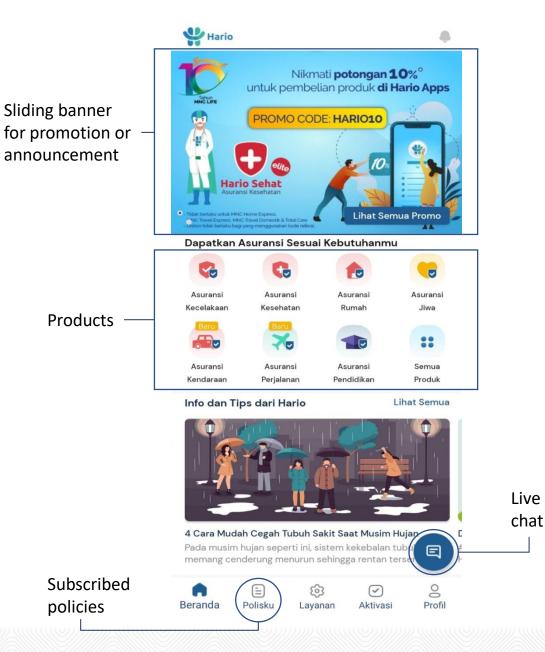
MNC Life x MNC Insurance – Digital-based Insurance App



- Newly launched features
 - 1. Additional products: education (Hario Pintar), retirement (Hario Pensiun) and COVID-19 coverage; on top of existing products: accident (Hario Siaga), health (Hario Sehat) and life (Hario Sejahtera)
 - 2. Push notification, autofill and video content
 - 3. Available in iOS platform
 - 4. Additional products in synergy with MNC Insurance: house (MNC Home Express), motor vehicle (MNC Total Care) and travel (MNC Travel Express & MNC Travel Domestik)
 - 5. Online claim
 - 6. Live chat
 - 7. List of auto repair shops in Indonesia
- Upcoming features

1. QRIS transaction (collaboration with **SPIN**)

2. Loyalty rewards



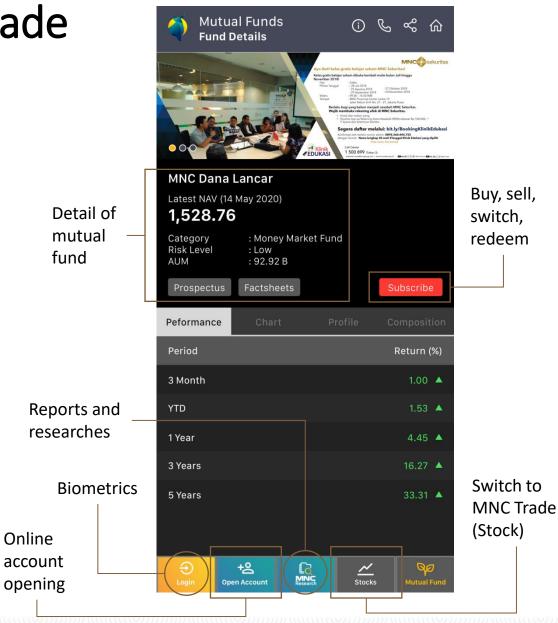
12



MNC Sekuritas – additional features as Online APERD (Mutual Fund Sales Agent)



- Phase 1 Additional mutual funds products from MNC Asset Management (target completion: go live subject to OJK's approval)
 - 1. Limited to MNC Asset Management products
 - 2. Transaction: subscribe and redeem
 - 3. Information: list of products, portfolio's profit/loss, NAV and chart
 - 4. Separate portfolio between stock and mutual fund
- Phase 2 Online APERD for various mutual funds (2.5 months after phase 1)
 - 1. Support other asset management products
 - 2. Risk profile on opening account
 - 3. Transaction: auto-sweep
 - 4. Information: product comparation
 - 5. Mutual fund portfolio as collateral for additional trading limit
 - 6. Automation process back office & regulatory report

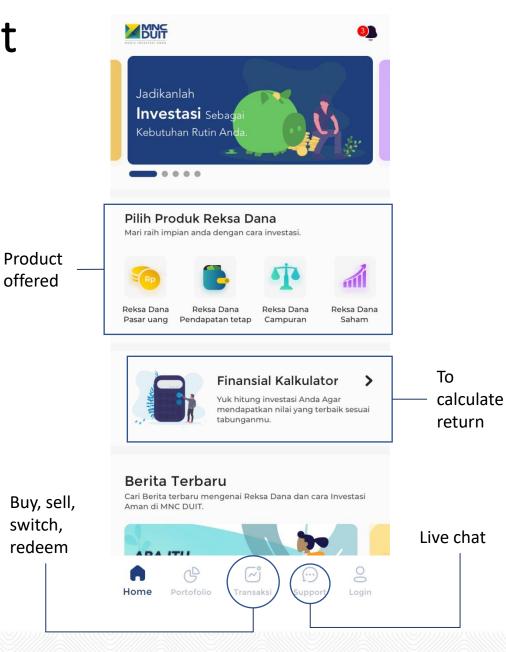




MNC Asset Management – Online Mutual Fund



- Upgrading MNC Duit to service APERD, financial consultants and institution; in addition to current available for retail clients. All in one integrated platform
 - \rightarrow Phase 1
 - Online opening account
 - Subscription
 - Balance inquiry
 - Historical transaction
 - Redemption and switching
 - Financial calculator
 - \rightarrow Phase 2
 - Auto investment
 - Direct transaction
 - Live chat
 - Loyalty Points (with SPIN)





MNC Teknologi Nusantara – e-Money, e-wallet, digital remittance

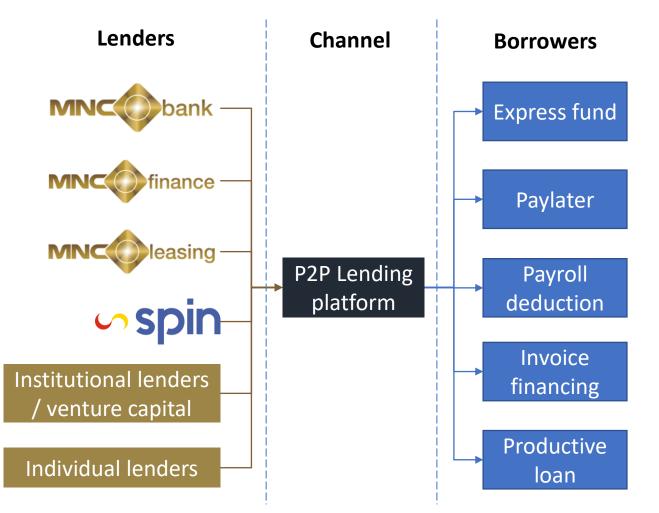


- New features (went live in May 2020)
 1. QRIS transaction on TV
 2. From "SPIN Cash" to cash advance via banks
- Upcoming features (target live in Q1 2021)
 1. Loyalty programs: SPIN Points, vouchers, special offers
 - 2. More competitive prices for mobile credit, mobile internet packages, electricity and water payments
 - 3. Direct host to host with major banks for low cost top up, cash out and transfer from and to major banks
 - 4. Live chat
 - 5. Co-branding with other digital apps of MNC Group





- Broader/nationwide customer-base with digital on-boarding
- As channeling agent for MNC Bank, MNC Finance and MNC Leasing
- Leverage MNC Group's ecosystem to minimize risks
- Implement AI based credit scoring using MNC Group's big data and analytics



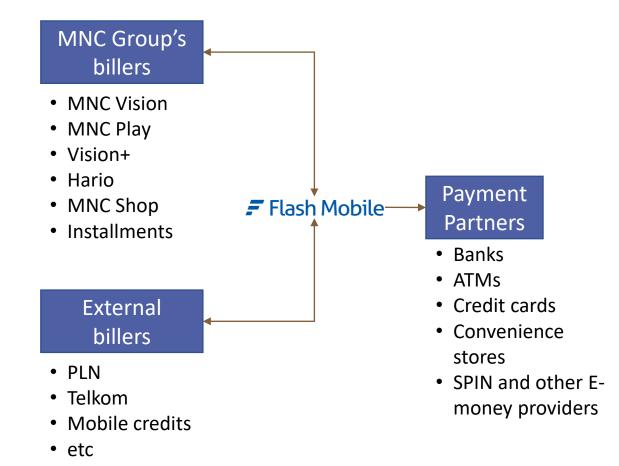


F Flash Mobile

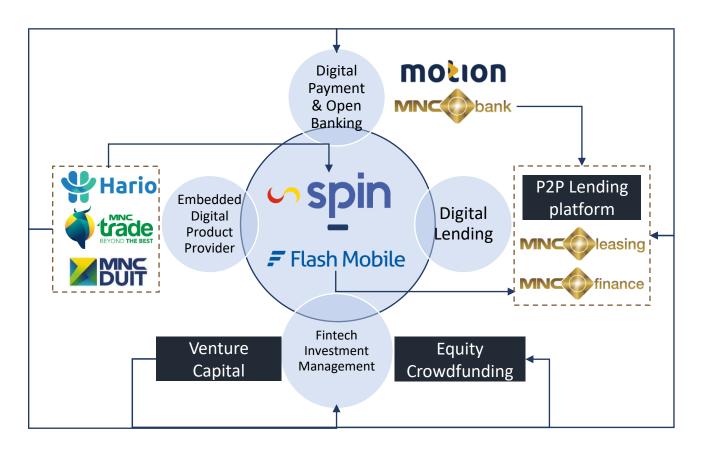
- Acquired this year, Flash Mobile is a payment gateway and biller aggregator company. Expected to be fully licensed this year, Flash Mobile is underway for PCI DSS (highest security standard certification)
- Flash Mobile serves as the most integrated payment gateway and biller aggregator both for MNC Group, and soon for external partners as well

Payment Gateway is a service provider that authorizes credit/debit cards, e-money or direct payments processing for e-businesses and online retailers

Biller aggregator is payment switching that connect between billers and customers using third party networking system such as banks, convenience stores, ecommerce and many more



Digital MNC Financial Services Blueprint



- MNC Bank, MNC Leasing and MNC Finance will use available funds or funds received from venture capital to channel loans from P2P lending platform and equity crowdfunding (ECF), where SPIN and Motion users can also participate as individual lender/investor
- MNC Sekuritas can help their ECF companies to grow the business until IPO
- SPIN will act as the financial deepening agent for Motion and other digital platforms to get new customers (combined account opening)
- Hario, MNC Trade and MNC DUIT as insurtech and investment app will provide embedded financial products, ie: auto invest and cross sell, to support users manage their financial
- Flash Mobile will act as the payment gateway, biller management, big data, and identity management.

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Group Loyalty system to connect MNC Group



• The loyalty points will unify all MNC Group's point systems and redemption



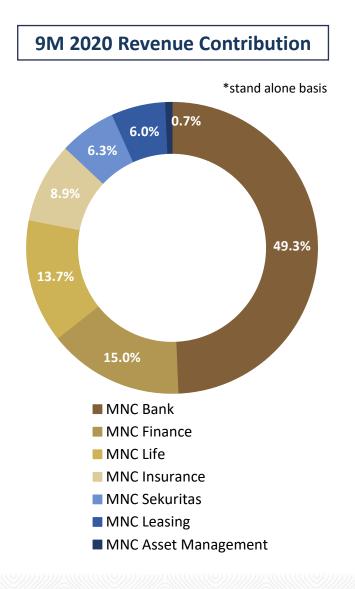
- Customers earn points on every transaction, which can be redeemed to increase attachment, engagement and loyalty to stay within MNC Group's ecosystem
- With our large customer base, MNC Group loyalty points enable cross-selling, upselling and support event driven offering, which in turn will generate better customer behavior insights and real time analytics



Financials



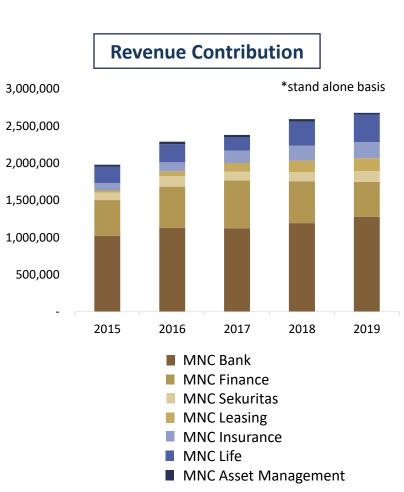
in million Rupiah	9M 2020	9M 2019
Profit and Loss		
Revenues	1.767.643	2.037.595
Net profit before tax	2.478	56.111
Net profit for the period	16.835	61.001
Total net profit attributable to :		
- Owners of the company	15.701	56.703
- Non-controlling interests	1.134	4.298
Total comprehensive income for the period	42.340	99.911
Total comprehensive income attributable to :		
- Owners of the company	34.859	87.759
- Non-controlling interests	7.481	12.152
Earnings per share (in full Rupiah)	0,40	1,47
Balance Sheet		
Total assets	17.486.019	18.811.220
Total liabilities	12.395.457	13.050.771
Total equity	5.090.562	5.760.449
Ratios	-	-
Profit (loss)* to assets ratio ^(%)	0,12	0,40
Profit (loss) to assets ratio ^(%)	0,13	0,43
Profit (loss)* to equity ratio ^(%)	0,41	1,31
Profit (loss) to equity ratio ^(%)	0,44	1,41
Profit (loss)* to revenues ratio ^(%)	0,89	2,78
Current ratio ^(%)	100,99	103,77
Liabilities to equity ratio ^(%)	243,50	226,56
Liabilities to assets ratio ^(%)	70,89	69,38



*Net profit attributable to owners of the company



in million Rupiah	2019	2018	2017	2016	2015
Profit and Loss					
Revenues	2.737.029	2.661.759	2.386.245	2.287.344	1.953.738
Income (Loss) Before Tax	82.312	180.489	(980.719)	(57.795)	(50.635)
Net income	56.482	153.877	(737.629)	(38.941)	(38.336)
Total net income attributable to :					
- Owners of the company	46.787	119.835	(334.654)	(45.713)	(43.249)
- Non-controlling interests	9.695	34.042	(402.975)	6.772	4.913
Total comprehensive income for the period	93.737	103.545	(779.107)	(100.543)	21.054
Total comprehensive income attributable to :					
- Owners of the company	75.105	77.485	(381.776)	(107.639)	(19.862)
- Non-controlling interests	18.632	26.060	(397.331)	7.096	40.916
Earnings (loss) per share (in full Rupiah)	1,21	3,13	(8,74)	(9,22)	(10,33)
Balance Sheet					
Total assets	18.385.005	18.762.724	19.883.263	22.216.019	19.394.669
Total liabilities	12.839.026	13.015.396	14.255.743	15.810.740	14.190.663
Total equity	5.545.979	5.747.328	5.627.520	6.405.279	5.204.006
Ratios	-	-	_	-	-
Profit (loss)* to assets ratio ^(%)	0,25	0,64	(1,68)	(0,21)	(0,22)
Profit (loss)* to equity ratio ^(%)	0,84	2,09	(5,95)	(0,71)	(0,83
Profit (loss)* to revenues ratio ^(%)	1,71	4,50	(14,02)	(2,00)	(2,21
Current ratio ^(%)	104,20	102,68	101,44	105,80	102,83
Liabilities to equity ratio ^(%)	231,50	226,46	253,32	246,84	272,69
Liabilities to assets ratio ^(%)	69,83	69,37	71,70	71,17	73,17

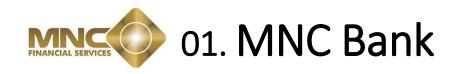


*Net income attributable to owners of the company



Subsidiaries

01. MNC Bank
02. MNC Finance
03. MNC Sekuritas
04. MNC Leasing
05. MNC Insurance
06. MNC Life
07. MNC Asset Management
08. MNC Teknologi Nusantara





- Acquired in 2014, MNC Bank operates banking activities, including deposits and lending
- It is primarily focused on the retail and consumer banking segment as well as a small to medium enterprises segment supported by commercial and corporate business segment

Products and services

• Individuals

Deposit: savings, current and time deposit Loan: asset-backed, housing and unsecured Multi-purpose Credit cards

Debit cards

• Corporates

Deposit: savings Loan: working capital, investment Treasury: FX transaction, retail bond Trade financing: import and domestic transactions

Accessibility

- Based on Motion as a mobile integrated banking solution and MNC eBizz Banking as internet banking, MNC Bank is investing on the development of sophisticated mobile banking and internet banking.
- Has 124 Distribution Networks (Branch + ATM).

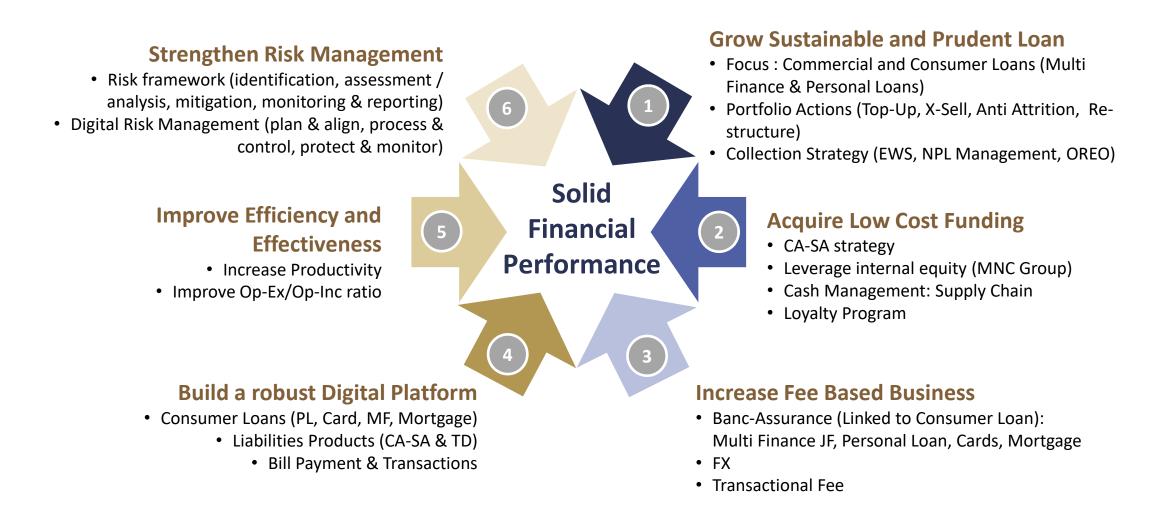
Head Office	Operational Office	Main Branches	Sub Branches	Cash Offices	ATMs
1	1	16	20	11	75
As of Nover	mber 2020				

 MNC Bank Networks incorporated with National Payment Gateways (GPN), Jaringan Prima, ATM Bersama with access to all ATMs and EDCs in Indonesia, and access to Mastercards global EDC.

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01. MNC Bank - Key Strategic Plan





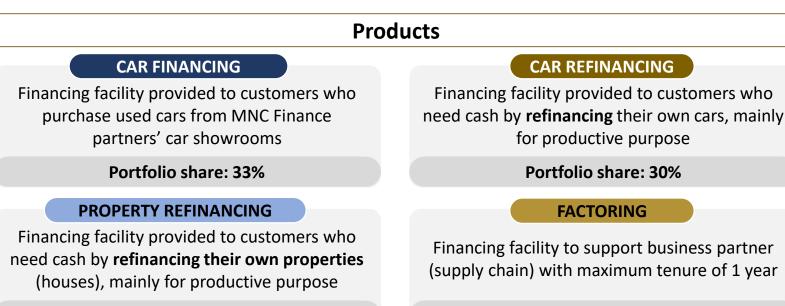
Portfolio share: 28%



 Acquired in 2003, MNC Finance is primarily engaged in the consumer financing business, including (i) used car financing; (ii) car refinancing; (iii) multi-purpose financing and (iv) factoring

Accessibility

 Besides physical offices and salespersons around Indonesia, MNC Finance's products also actively marketed on online platforms such as Bang Kredit Mobile, Bursa Mobil and Bursa Rumah supported by digital marketing through Google Adwords, Facebook, Instagram



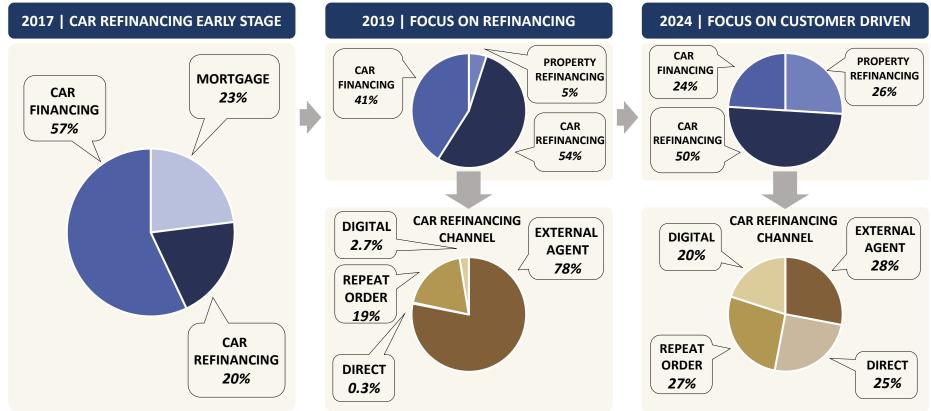
Portfolio share: 10%



*Portfolio 9M2020

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02. MNC Finance – Business Model Transformation MNCO finance



WHY FOCUSING ON REFINANCING :

- Both selling interest rate of Property Refinancing and Car Refinancing are 2% higher than Car Financing.
- Acquisition cost of External Agent in Car Refinancing is 2% lower than Car Financing through showrooms, while Property Refinancing is lowest.
- Higher NIM in Property Refinancing than Mortgage.

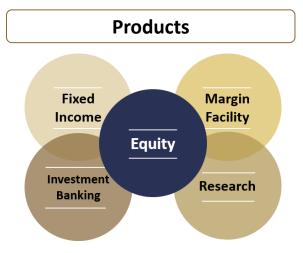
WHY FOCUS ON CUSTOMER DRIVEN MODEL :

 In Car Refinancing, acquisition cost through Digital, Direct and Repeat Order are 1%-2% lower than through External Agent.





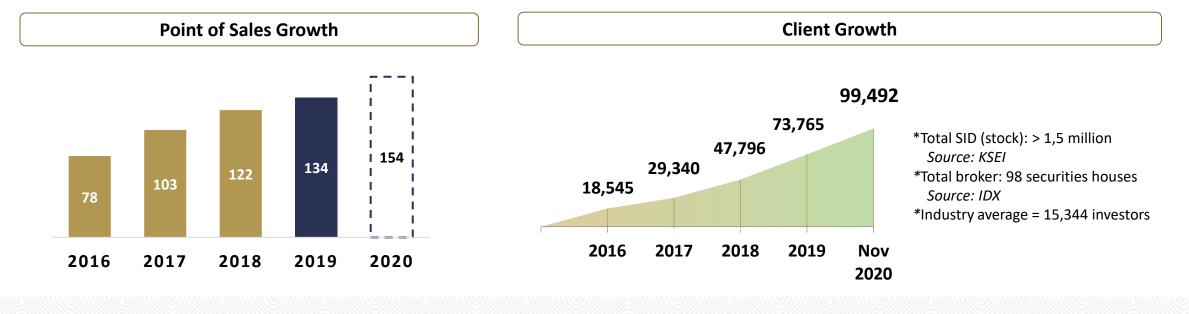
Established in 1989, MNC Sekuritas provides various securities-related services, including: (i) brokerage and securities trading services; (ii) corporate finance and financial advisory services, and (iii) research and business development services, including market research and analysis



Strong Points

- The best online trading system in the market
- 143 points of sales. The widest distribution network in Indonesia
- Up to **70 products. The most** complete and innovative products and services

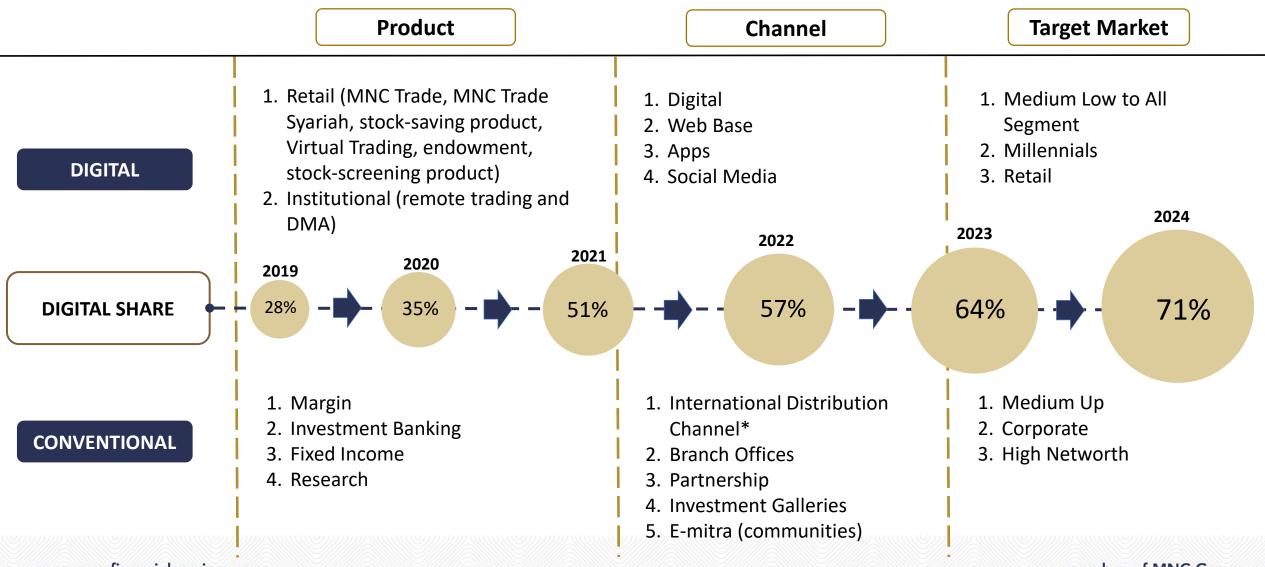
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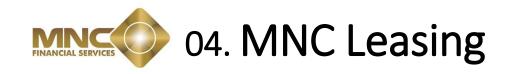


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03. MNC Sekuritas – Business Model

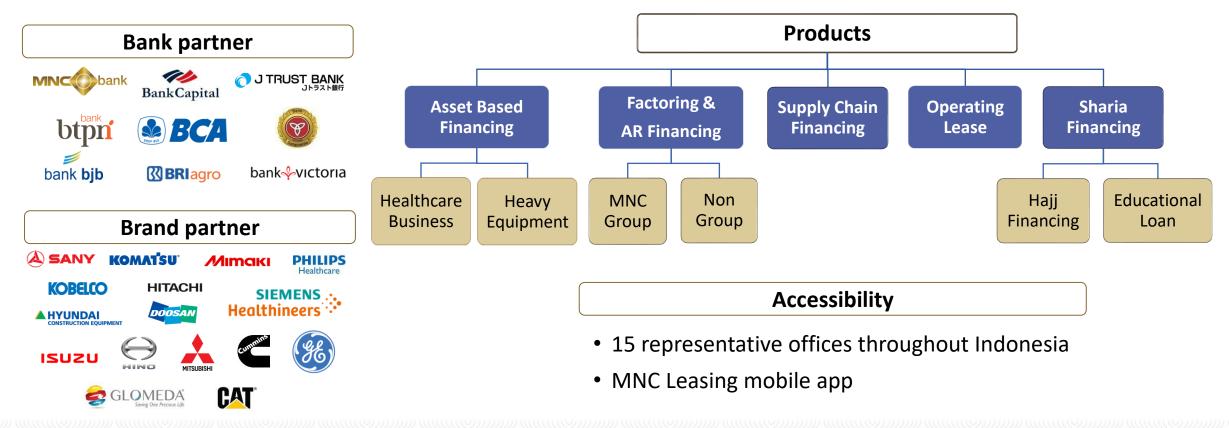








- Acquired in 2014, MNC Leasing focuses on providing asset financing for productive customers in Indonesia through the provision of working capital financing, investment financing and multipurpose financing solutions
- It also provides financing for asset based financing with focus on Healthcare business and Heavy Equipment, Supply Chain Financing for FMCG market, Factoring, Operating Lease and also Sharia Financing







Collaboration

MNC Group

- Strengthen and expand collaboration with brand holders in Heavy Equipment, Commercial Vehicle, Machinery, and Medical Equipment businesses
- Creating new market to FMCG, collaborate with Principal and Distributor

Product Enhancement	 Focus on providing factoring and asset based financing for healthcare business Product diversification to retail market with focus on low risk financing products and low acquisition cost through digital marketplace such as Hajj Financing Creating new business channel with FMCG Market with Supply Chain Financing product Maximizing growth in asset-based financing by expanding source of fund (especially: offshore bank)
Synergy with	 Increase amount of cross-selling and joint-marketing campaign Digitalization synergy with Flash Mobile for SIAP Haji

Promotion campaign through MNC Media Channel

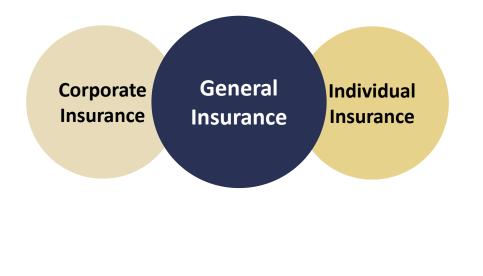


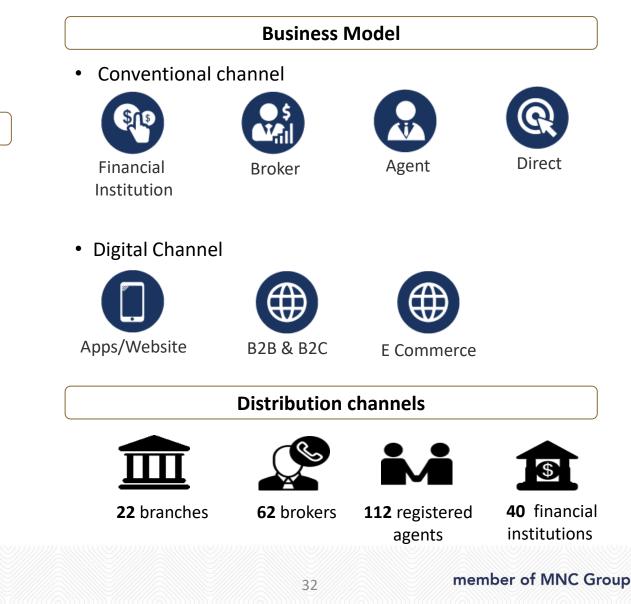


PT MNC Kapital Indonesia Tbk acquired PT Jamindo General Insurance on December 20th, 2011 and changed its name to PT MNC Asuransi Indonesia.

Products

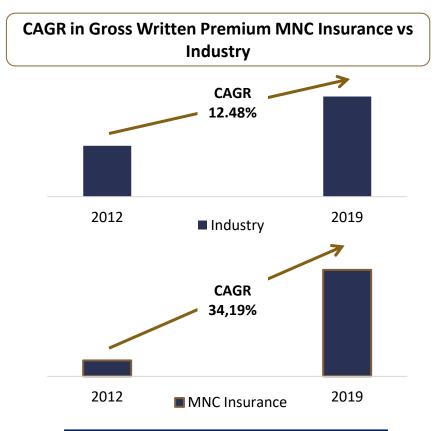
MNC Insurance provides various of general insurance products motor vehicle, property, travel, personal accident, liability, aviation, heavy equipment, satellite, engineering and others.





> 05. MNC Insurance – A Winning Strategy





Year Industry		MNC Insurance		
2012	IDR 35 trillion	IDR 82 billion		
2019	IDR 80 trillion	IDR 642 billion		

Short Term

- Continue expanding sales channels
- Leverage group strength through several synergy initiatives
- Enhance IT system to prepare for digitization
- New channel as part of digital strategy established

Conventional

- Broker : focus on good reputation brokers
- Agency: focus on quality agents
- Group : sinergy with business unit , partnership and vendor of MNC group
- Direct : focus on SME business
- Financial institutions : build more co-operation with top 5 multi-finance companies and banks

Marketing Strategy

Medium and Long Term

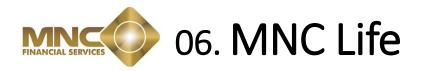
- Competitive advantage through enabling technologies
- Improved business performance through optimization: process optimization and customer centricity
- Corporate structure and infrastructure ready for evolving channel and customer behavior
- Further expanding synergy initiatives

Digital

- Direct sales through apps including super apps
- Innovation for digital product

33

- Collaboration with MNC group ecosystem (All Business Unit, Partnership, and Vendors) for apps promo and sales such as Mister Aladin for travel, SPIN for payment, RCTI+ for promo program
- Build strong partnership with reputable insurtech and e-commerce





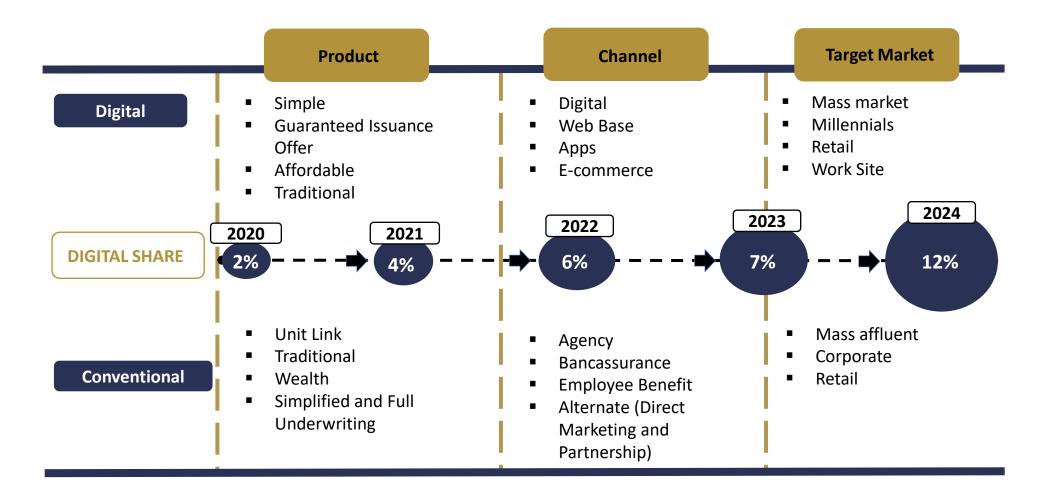
- Acquired in 2010, MNC Life is engaged in the provision of life insurance services
- It offers a range of life insurance products, including individual insurance, group life insurance, group health insurance and products combining insurance and investments

Products and services	Accessibility			
Individual	 17 offices throughout Indonesia Mobile application Hario App provides affordable life, health and accident insurance 			
 Life insurance and unit link Health and accident 				
insurance	Branches Representatives			
Hario Apps	10 7			
Group Insurance	As of November 2020			

PartnersBanks: MNC Bank, BJB, UOB, Bank Index, BPR Akasia Mas, BPR Artha Kelola, Bank Dassa
Non-Banks: MNC Finance, Reliance Finance, Otomas Multifinance, Wannamas Multifinance, Asia
Multidana Finance, Nusantara Broker, Adonai Broker, Alun Grup, Gading Prima Honda, Atlas Copco,
Ryder Indonesia, Zebra Asaba
E-commerce: ION, YesDok, Futuready
Agency: 800 Agents





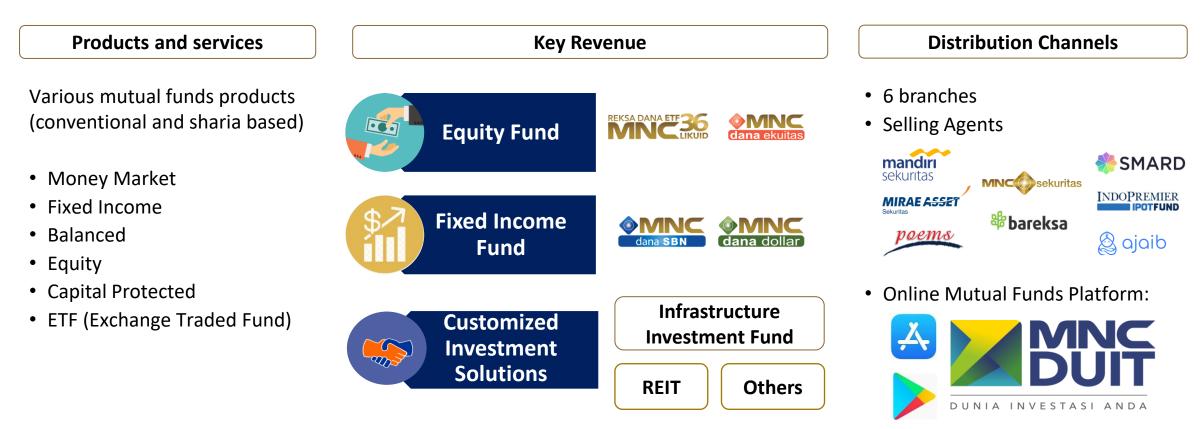


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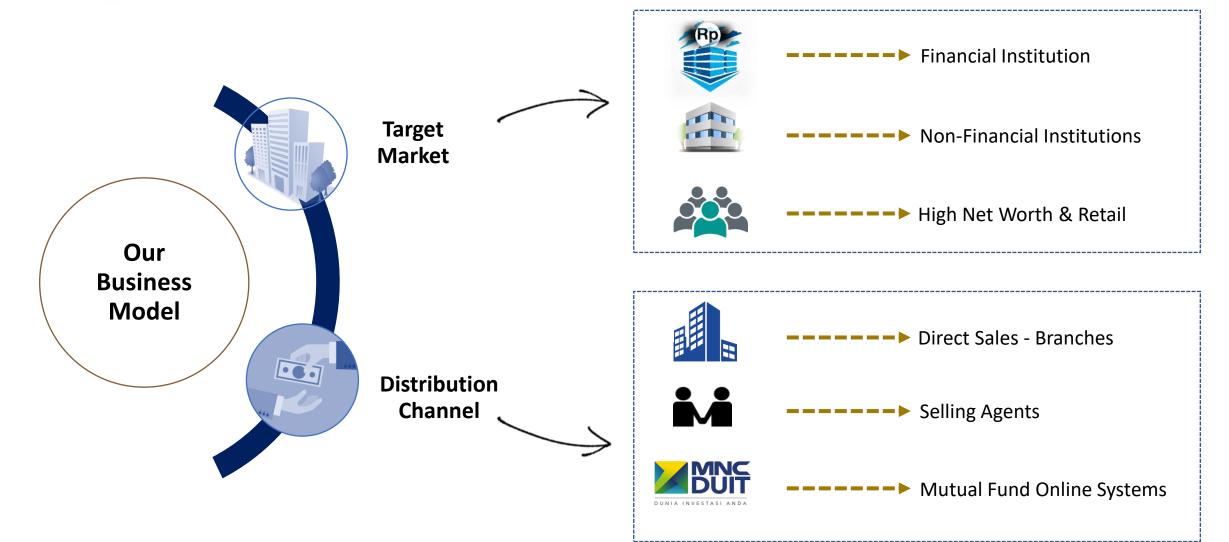
Established in 1999, MNC Asset Management offers services ranging from mutual funds, private equity as well as discretionary accounts



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07. MNC Asset Management - Business Model

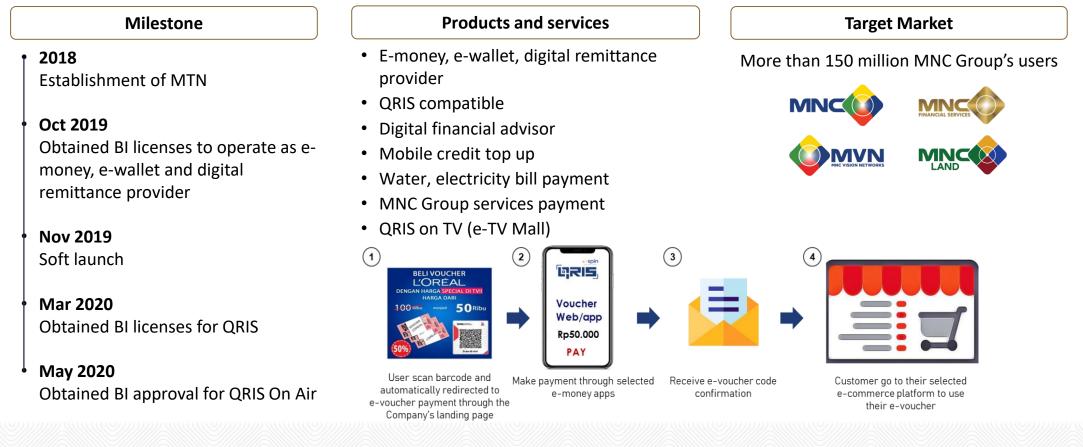




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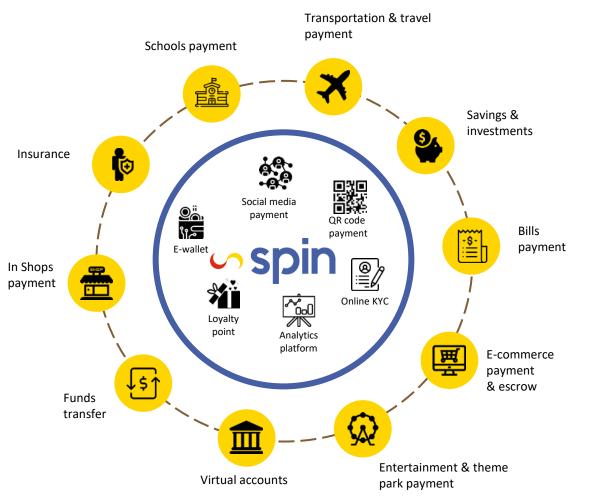
- teknologi nusantara
- MNC Teknologi Nusantara ("MTN") provides online financial services, including e-money, e-wallet and digital remittance
- MTN offers integrated payment services to become the digital distribution channel and one stop financial service digital solutions for MNC Group



Smart Payment Indonesia (SPIN)



a complete ecosystem



Key Features

- MNC Teknologi Nusantara (MTN) is a subsidiary of MNC Kapital focusing on integrated Fintech ecosystems
- E-money, e-wallet, digital remittance, QRIS MPM (<u>fully licensed</u> by Bank of Indonesia)
- QR Indonesia Standard (QRIS) compatible
- Ecosystem includes extensive bill payments, QRIS on TV, and soon channeling for micro financing, insurance and wealth management
- Leads generation to all MNC Unit businesses using big data analytics and machine learning
- Personal financial management and robot advisory roadmap
- SPIN integrates Single ID, provides MNC Group-wide loyalty programs

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THANK YOU

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