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## MNCS COMPANY UPDATE

MNC Sekuritas Research Division | July, 22 2019





# PT MNC Kapital Indonesia Tbk (BCAP)

**Financial Sector** 

### **One-Stop Financial Solution**

#### **Diversified Financial Service Group with a Full Suite of Licenses**

PT MNC Kapital Indonesia Tbk (BCAP) is a reputable financial services company, with more than a 20year track record in Indonesia. BCAP owns a full suite of 17 licenses across its eight subsidiaries: 1) PT Bank MNC Internasional Tbk (BABP) has four (4) licenses as a conventional commercial bank, foreign exchange bank, tax payment recipient bank, and a credit card issuing bank; 2) PT MNC Finance has two (2) licenses for multi-finance and sharia financing; 3) PT MNC Guna Usaha Indonesia has two (2) licenses for multi-finance and sharia financing; 4) PT MNC Sekuritas has five (5) licenses including a brokerage license, both a conventional and sharia online trading system, an underwriting license and is a licensed mutual fund Sales Agent (APERD); 5) PT MNC Asset Management has an asset management license with a sharia asset management sub-unit.; 6) PT MNC Asuransi Indonesia has two (2) licenses for general and sharia insurance; 7) PT MNC Life Assurance has a license for Life insurance; and 8) PT MNC Teknologi Nusantara. As of 1Q19, BCAP has IDR18.53 trillion of total assets and is supported by over 295 representative offices all across Indonesia in 5M19.

#### **Turnaround Story toward Integrated Financial Supermarket**

BCAP is focused on developing a stronger foundation to strengthen the operations of all its subsidiaries through an experienced management team. As a result, BCAP is successfully creating a turnaround story by recording a positive net income of IDR12.36 billion in 1Q19 from underperforming profitability in the past three (3) consecutive years. Looking ahead, BCAP has several key investment highlights, including: 1) Strong macroeconomic growth of Indonesia and a growing emphasis to deepen financial services penetration; 2) Well-positioned as the most diversified and integrated financial services group in Indonesia; 3) Further leverage and optimization within the MNC Group network and BCAP; 4) Ongoing digitization to a single digital financial service platform; 5) Proven track record of management and a well-connected founder.

#### **Embracing the Challenge in Age of Disruption**

BCAP plans to bring up digital capabilities from all subsidiaries onto a single digital financial services platform. Currently the subsidiaries within BCAP have initiated various digitization processes across its value chains through more than 35 active applications, which can be downloaded from the Play Store and App Store. BCAP is also leveraging on MTN (MNC Technology Nusantara), through the development of Smart Payment Indonesia (SPIN), which features e-wallet, e-money, digital payment, fintech, and P2P lending. SPIN aims to become the single digital customer touch point and increase MTN customers' product usage, engagement and loyalty. SPIN is scheduled to be launched in FY19E.

#### Valuation: Attractive with only 1.17x of PBV

Based on company data, BV of BCAP is IDR131.08 per share in 1Q19. The stock is trading at 1.17x of trailing PBV 1Q19, near to 0 STD of PBV. The realization of a commitment of capital injection and moat from the MNC Group ecosystem, along with the digitization of the company, will hopefully deliver a good catalyst ahead. MNCS is affiliated with the company. However, MNCS does not give any recommendation related to company prospect. Recommendation: NOT RATED.

Key Financial Highlight					
In Billion IDR	FY15	FY16	FY17	FY18	1Q19
Operating Profit Margin	50.53%	46.06%	41.17%	46.21%	46.73%
Net Profit Margin	-1.96%	-1.70%	-30.91%	5.78%	1.84%
EPS (IDR)	(1.48)	(1.32)	(8.74)	3.13	0.28
PER (x)	(162.64)	(160.17)	(25.50)	48.24	546.43
BVS (IDR)	126.41	137.38	127.52	130.45	131.08
PBV (x)	1.90	1.54	1.74	1.16	1.17
ROA (%)	-0.20%	-0.18%	-3.71%	0.82%	0.07%
ROE (%)	-0.74%	-0.61%	-13.11%	2.68%	0.21%

Sources: Bloomberg, BCAP (Notes: Presentation has been adjusted to reflect influence of distribution of bonus shares in 2018)

### **NOT RATED**

#### Stock Data

· IDR228 Curent Price

IDR400-100 52wk Range H-L

**Share Outstanding** 38.91 million

Free Float (%) 22.45

Mkt Capitalization

8.948

: 8.68%

(IDR billion)

### **Major Shareholders**

PT MNC 68.81%

Investama Tbk

**UOB Kay Hian Ltd** : 9.10%

HT Invesment

Development Ltd

**Public** : 13.41%

**MNCS Team Coverage** research@mncsekuritas.id (021) 2980 3111



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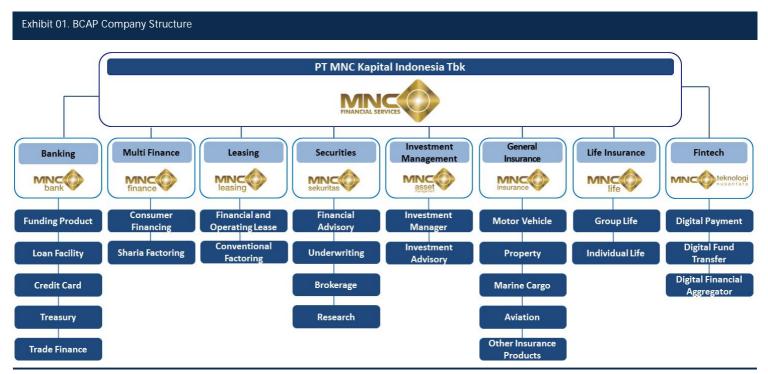
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**9** 1-500-899



Integrated and Diversified Financial Services Group with...

PT MNC Kapital Indonesia Tbk (BCAP) is a reputable financial services company, with more than a 20-year track record in Indonesia. BCAP was established on July 15, 1999 and conducted an Initial Public Offering (IPO) on the Indonesia Stock Exchange on June 08, 2001. The company is positioned as the holding company of all the financial services subsidiaries of MNC Group, and has been providing a complete range of financial products and services especially for the consumer sector since 2010, through: 1) Banking; 2) Consumer Financing; 3) Leasing; 4) Securities Trading; 5) Asset Management; 6) General Insurance; 7) Life Insurance; and 8) Financial Technology. BCAP has become the core of financial agency within MNC Group, which focuses on providing an integrated financial ecosystem for both non-captive markets and captive markets within MNC Group such as through: 1) Free to Air (FTA) and Pay TV: PT Global Mediacom Tbk, (BMTR) conducts our content and advertising based media business predominantly through Media Nusantara Citra (MNCN), MNC Studios International Tbk (MSIN) produces our content and MNC Vision Networks (IPTV) covers MNC Vision (DTH Pay TV), MNC Play (Fixed Broadband) and MNC Now (OTT); 2) Resort and Hospitality: PT MNC Land Tbk (KPIG), with a wide range of business, extending from hotels, resorts, golf courses, office, apartment, building management and security company; and 3) Financial Investments.

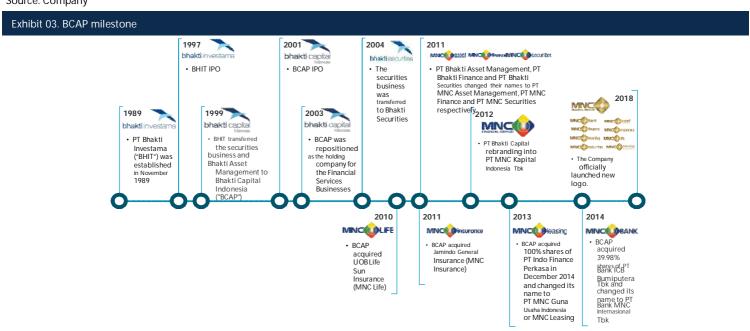




# ...a Full Suite of Licenses in Indonesia

BCAP owns a full suite of 17 licenses across its eight subsidiaries: 1) PT Bank MNC Internasional Tbk (BABP) has four (4) licenses as a conventional commercial bank, foreign exchange bank, tax payment recipient bank, and a credit card issuing bank; 2) PT MNC Finance has two (2) licenses for multi-finance and sharia financing; 3) PT MNC Guna Usaha Indonesia has two (2) licenses for multi-finance and sharia financing; 4) PT MNC Sekuritas has five (5) licenses including a brokerage license, both a conventional and sharia online trading system, an underwriting license and is a licensed mutual fund Sales Agent (APERD); 5) PT MNC Asset Management has an asset management license with a sharia asset management sub-unit.; 6) PT MNC Asuransi Indonesia has two (2) licenses for general and sharia insurance; 7) PT MNC Life Assurance has a license for Life insurance; and 8) PT MNC Teknologi Nusantara. As of 1Q19, BCAP's consolidated revenue was primarily generated from interest and dividends, which amounted to IDR301.02 billion (vs IDR301 billion in 1Q18), representing 45% of the total consolidated revenue. Revenue from financing income & operating lease was IDR161.4 billion in 1Q19, which contributed 24% of the total consolidated revenue. Investment banking income and other operating income was IDR62.8 billion which increased by 19% from 1Q18. BCAP's largest revenue contributor was MNC Bank, which generated approximately 46% of the total consolidated revenue, followed by MNC Finance 18%, MNC Life 15%, MNC Insurance 8%, MNC Guna Usaha 7%, MNC Sekuritas 5% and MNC Asset Management at 1%.







#### Exhibit 04. BCAP and Subsidiaries awards



Indonesia Human Capital Award ke-4 Gold May 30th, 2018



Top CSR 2018
Top CSR Improvement 2018 and TOP
Leader On CSR Commitment 2018
April 10th 2018



"Penghargaan Galeri Investasi 2018" held by Indonesia Stock Exchange (IDX) Jakarta, 22 November 2018





The Best IDX Investment Gallery Partner 2018 Category: Activity Development and Innovation "Penghargaan Galeri Investasi BEI 2018" held by Indonesia Stock Exchange (IDX)

Jakarta, 22 November 2018

The Asset Triple A Digital Awards 2018 Category: Digital Brokerage of The Year Hongkong, 2 April 2019



Source: Company

# **Business Model and Business Development Strategy**

The eight subsidiaries of BCAP operate in the following businesses: 1) Banking; 2) Consumer Financing; 3) Leasing; 4) Securities Trading; 5) Asset Management; 6) General Insurance; 7) Life Insurance and 8) Financial Technology.

Exhibit 05. Subsidiaries and Associated Entities of Company					
Company Name	Relationship	Main Business	Establishment	Ownership	
PT Bank MNC Internasional Tbk	Subsidiary	Banking	1989	42.73%	
PT MNC Finance	Subsidiary	Consumer Financing	1989	99.99%	
PT MNC Guna Usaha Indonesia	Subsidiary	Leasing	1993	99.99%	
PT MNC Sekuritas	Subsidiary	Securities Trader Intermediary Service	2004	99.99%	
PT MNC Asset Management	Subsidiary	Asset Management Service	1999	99.99%	
PT MNC Asuransi Indonesia	Subsidiary	General Insurance Service	1987	99.98%	
PT MNC Life Assurance	Subsidiary	Life Insurance Service	1988	99.98%	
PT MNC Teknologi Nusantara	Subsidiary	Financial Technology	2018	99.99%	



Subsidiary	Overview
MNCObank	<ul> <li>MNC Bank operates banking activities, including deposits and lending</li> <li>It is primarily focused on the retail and consumer banking segment as well as a small to medium enterprises segment supported by commercial and corporate business segment</li> </ul>
MNCOfinance	MNC Finance is primarily engaged in the consumer financing business, including (i) used car financing; (ii) home mortgage financing; (iii) multi-purpose financing and (iv) factoring
MNCOleasing	<ul> <li>MNC Leasing focuses on providing asset financing for corporate customers in Indonesia through the provision of working capita financing, investment financing and multipurpose financing solutions</li> <li>It also provides financing for heavy equipment, machinery, commercial vehicle and medical equipment, factoring and operating leases as well as sharia based leasing</li> </ul>
<b>MNC</b> sekuritas	MNC Sekuritas provides various securities-related services, including: (i) brokerage and securities trading services; (ii) corporate finance and financial advisory services, and (iii) research and business development services, including market research and analysis
MNC asset	MNC Asset Management offers services ranging from mutual funds, private equity to managing unit-linkedfunds     It also manages customers' discretionary accounts each of which is tailored to meet each investor's specific investment objectives and needs
MNCOinsurance	<ul> <li>MNC Insurance is primarily involved in the provision of a diverse range of innovative general insurance products, including (i) retail market general insurance products (automobile, home, fire and earth quake), and (ii) corporate market general insurance products (property, machinery)</li> </ul>
MNCOilfe	<ul> <li>MNC Life is engaged in the provision of life insurance services</li> <li>It offers a range of life insurance products, including individual insurance, group life insurance, group health insurance and products combining insurance and investments</li> </ul>
MNC teknologi	<ul> <li>MNC Teknologi Nusantara ("MTN") is a newly established fintech business, providing online financial services, including e-money, e-wallet, domestic and international fund transfer / remittance and digital lending</li> <li>MTN aims to offer integrated payment services and become the digital distribution channel and one stop financial service digital solutions for MNCI</li> </ul>

Source: Company

# 1. PT Bank MNC Internasional Tbk (BABP)

BABP provides a variety of financial products and services, which includes funding, loan facilities, credit cards, treasury, and trade financing. BABP has transformed its business model in recent years, introducing its digital banking and shifting its primary focus to retail customers as well as small-to-medium enterprises (SME), with a complimentary focus on the wholesale banking segment. BABP continues to nurture the captive market within MNC Group, with over 35,000 employees and 2.5 million subscribers in IPTV. The bank is also supported by 58 branches in 16 cities, and 83 ATMs across Java, Sumatra, Kalimantan, and Sulawesi.

Along with the rapid development within the financial services industry in Indonesia, BABP has shifted its gears to pursue a strategic business model, which includes: 1) Focusing on transforming traditional banking to initiate strategic implementation that supports the vision and mission; 2) Strengthening the capital structure through a rights issue, and a non-preemptive rights issue; 3) Implementing an Integrated Risk Management Framework and strengthening Good Corporate Governance; 4) Focusing on consumer and SME segments with a higher margin, through the "Motion" credit card and a complimentary mobile app, "Punya Kartu"; 5) Launching a property-backed multipurpose loan and a mobile app, "Punya Rumah" for mortgage application; 6) Shifting towards digital channels and reducing the number of physical branches from 71 branches in FY17 to 58 branches in 1Q19.

As a result, BABP reported 1Q19 net interest revenues of IDR96.9 billion, an increase of 19% YoY from 1Q18. MNC Bank's net profit in 1Q19 was IDR3.1 billion. In its financing activities, MNC Bank was able to manage low-cost funding to IDR1.57 billion with a ratio of low-cost funding to Third Party Deposits (DPK) of 18%, a relatively stable figure from the previous year.



Tabungan MNC Tor selected individuals based on the account balance brackets (> IDR 10 for selected individuals based on the account balance brackets (> IDR 10 for selected individuals based on the account balance brackets (> IDR 10 for selected individuals menture needs. Periodicsaving every thre with tenure between 1 to 20 years  Tabungan Ku Saving account for individuals with minimum requirements Demanddeposit in IDR which allows easy withdrawal with cheque or giro Demanddeposit in IDR which allows easy withdrawal with cheque or giro Time deposit Deposito MNC Valas Deposito MNC Valas Time deposit in IDR which flexible period (daily, monthly, 3 / 6 / 12 month per period)  Asset-backed Kredit Multiguna Kredit Multiguna Kredit Multiguna Kredit Multiguna Kredit Multiguna Kredit Multiguna Froperti Mortgage facility to own new or second hand property  KPR MUDA MNC Bank Mortgage facility for younger population (age 23 – 35) with longer loan tenut  Unsaccured multi- purpose loan Kredit Multiguna Tanpa Agunan  Unsaccured multi- purpose loan KRPR MDA MNC Bank Mortgage facility to own new or second hand property  Credit card facility targeting customers with minimum annual income of IDR  Mortgage facility targeting customers with minimum annual income of IDR  Credit card facility targeting customers with minimum annual income of IDR  Saving account Tabungan MNC Bisnis  Saving account Kredit Modal Kerja  Kredit Modal Kerja  Kredit Investasi  For corporates For c	or individuals			
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Time deposit  Deposito MNC Valas  Time deposit in SGD or USD with flexible period (daily, monthly, 3 / 6 / 12 m period)  Asset-backed  Kredit Multiguna  Property and vehicle backed socured loan which could be use for either procoronsumptive needs. Products include Kredit Multiguna Express and Kredit Knutsinguna Express and Kredit Multiguna Express and Kredit Knutsinguna Express and Kredit Multiguna Express and Kredit Knutsinguna Express and Knedit Knut	LIOR	Current account	Giro MNC Valas	Demanddepositin foreign currencies (USD, SGD, EUR, AUD and JPY) which allows easy withdrawal with cheque or giro
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Motion MNC Bank Motion • Credit card facility targeting customers with minimum annual income of IDR  1. Customers with MNC credit cards receive special promotions for MNC Group's products    Description		Platinum	MNC Bank Platinum	Credit card facility targeting customers with minimum annual income of IDR 120
Customers with MNC credit cards receive special promotions for MNC Group's products    Description		Gold	MNC Bank Gold	Credit card facility targeting customers with minimum annual income of IDR 48rr
Saving account   Tabungan MNC Bisnis   Saving account for corporates. MNC also offers higher interest rate (4 - 6% selected institutions based on the account balance brackets (> IDR 100m)		Motion	MNC Bank Motion	Credit card facility targeting customers with minimum annual income of IDR 60n
selected institutions based on the account balance brackets (> IDR 100m)  Working capital credit  Kredit Modal Kerja  Short-term credit facility (max. tenure 1 year) in IDR or foreign currenciest daily operational needs of a business, such as purchase of raw materials  Long-term credit facility (tenure > 1year) to finance the capitalgoods reque of a business, such as purchase of production machinery, or property professional professional professional professional professional professional professional professional professional professio				Description
Credit   Kredit Modal Kerja   daily operational needs of a business, such as purchase of raw materials	$\bigcirc$	Saving account	Tabungan MNC Bisnis	Saving account for corporates, MNC also offers higher interest rate (4 = 6%) for selected institutions based on the account balance brackets (> IDR 100m)
FX transactions  FX transactions  Transaksi FX   MNC Bank offers FX transaction services in a broad range of currencies w trading capabilities in FX spot, forward and swap  MNC Bank purchases and sells retail bonds with minimum transaction of II  MNC Bank offers FX transaction services in a broad range of currencies w trading capabilities in FX spot, forward and swap  MNC Bank purchases and sells retail bonds with minimum transaction of II  MNC Bank offers various services with regards to export transactions such of credit ("LC"), transfer and negotiation of LC, non-LC financing, pre-ship			Kredit Modal Kerja	Short-term credit facility (max. tenure 1 year) in IDR or foreign currencies to fin daily operational needs of a business, such as purchase of raw materials
ransactions  ransactions  ransactions  ransactions  ransaction of It  minute transactions  ransaction of It  minute transaction of It  minute transa	<b>6</b>	Investment credit	Kredit Investasi	Long-term credit facility (tenure > 1 year) to finance the capitalgoods requirem of a business, such as purchase of production machinery, or property project.
or USD 10,000  MNC Bank offers various services with regards to export transactions such of credit ("LC"), transfer and negotiation of LC, non-LC financing, pre-ship				MAIC Dank offers TV transaction convices:
Transaksi Ekspor of credit ("LC"), transfer and negotiation of LC, non-LC financing, pre-shi	ish Comp	FX transactions	Transaksi FX	
intariong, discounted under dounded to differ discounted and of different discounted and discounted	IDR SKUPS			trading capabilities in FX spot, forward and swap  • MNC Bank purchases and sells retail bonds with minimum transaction of IDR 1

What's next?

BABP is strengthening its capital base to become a Buku III Bank with a total equity of IDR5-30 trillion, within the next five (5) years. Buku III status will enable the bank to expand to receive fee-based income by becoming a selling agent for other subsidiaries of BCAP, including offering bancassurance services. BABP has set in place several key strategies to realize these future upsides, such as: 1) Strengthening synergies with other businesses within MNC Group through a single financial services platform for cross-selling and joint marketing; 2) Further leveraging on MNC Group's media platform for advertising and marketing; 3) Introducing new multipurpose refinancing products, hence tapping into an under-served customer segment; 4) Using innovative credit card features to attract the millennial customer segment; and 5) Forming merger and acquisition (M&A) plans and capital injection.

Source: Company

MNC Bank offers various services with regards to import and domestic transactions such as LC, usance payables at sight and post import financing

Import and

Transaksi Impor & Lokal



#### Exhibit 08. Key Features of Motion Credit Card

#### Key features of Motion credit card



Customers could easily do the following through app:

- Change retail transaction into instalment withoutprerequisite partnership between merchant and MNC Bank
- View billing summary
- · Receive online transaction notification
- · Request to increase credit limit
- · Receive promotion / deal notification
- · Change personal details
- · Watch free streaming of movies



- · Two years annual fee waiver
  - Up to 20% cash back, early bird discount and 0% interest rate installment for a fixed period for purchases with MNC Bank's e-commerce partners

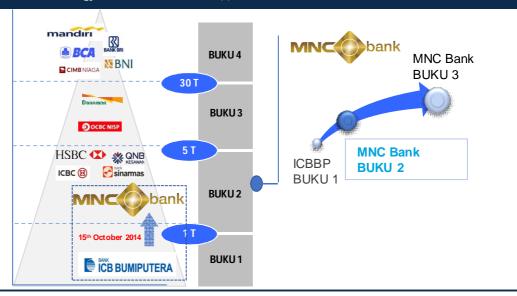


Integrated loyalty and bundling with other MNC Kapital's subsidiaries and MNCI companies

- MNC Bank Platinum or Gold credit card members access to advanced payment promotion, where members receive a 50% discount on a 12-month subscription to MNC Vision or Play
- MNC Bank offers their members the ability to purchase products from Global Mediacom in 0% monthly installments up to a year

Source: Company

Exhibit 09. Strategy of MNC Bank in next Five (5) Year Ahead



Source: Company

2. PT MNC Finance

MNC Finance (MNCF) is engaged in the consumer financing business, collaborating with several national banks to offer loan facilities, working capital facilities, joint financing, and channeling financing. The services that are primarily offered include used-car financing, home mortgage financing, and factoring. Currently, the value chain of MNCF is supported by: 1) 50 branch offices across Indonesia; 2) 1,136 showrooms and sales agents; and 3) online channel via Bang Kredit mobile, Bursa Mobil, and Bursa Rumah. Furthermore, MNCF has successfully intensified its digital sales from IDR51 million in 9M17 to IDR28 billion in 1Q19. MNCF has also recorded a strong equity growth by 5.87% YoY. Net profit in 1Q19 significantly increased to IDR6.4 billion, from IDR3.2 billion in 1Q18. Total asset managed reached IDR3.33 trillion, with a gearing ratio of 1.69x.



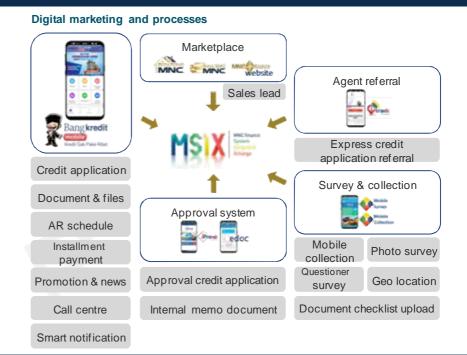
Exhibi	Exhibit 10. Various Product MNC Finance				
	Products		Description		
Auto financing		Used car financing	Financing facility (maximum tenure of 5 years) provided to customers who purchase used cars from MNC Finance partners' car showrooms		
Auto fii		MNC Express Multipurpose financing (Auto)	Financing facility provided to customers who need cash by refinancing their cars		
Multi- purpose financing		Multipurpose financing (Property)	Financing facility provided to customers who need cash for multipurpose needs, such as business, investment or education, with property certificates as collaterals		
Factoring		Factoring	Financing facility (maximum tenure of 1 year) provided to institutions/corporates in exchange for account receivables		
Joint financing / channeling		Joint financing / channelling	Joint financing (majority with MNC Bank), where MNC Finance and MNC Bank "jointly" contribute funds to the financing arrangement. Risks and returns are shared in the same proportion of the contribution     Under channelling scheme, full funding originates from partner banks. As the partner banks bear all risks, MNC Finance mainly receives an acquisition fee for sourcing and managing customer relationship		

Source: Company

What's Next?

MNCF is committed to sustainable transformation by developing its digital and online marketing. Furthermore, MNCF will focus on setting up Point-of-Sales (POS) instead of full branches, to lower overhead costs. Each POS will only have 4-6 personnel, running the business processes from end to end. MNCF has set several key strategies in place to realize these future upsides, such as by: 1) Setting up POS nationwide, from 45 in FY18, 50 in 1Q19, to 100 in the next 5 years; 2) Leveraging MNC Group's networks; 3) Shifting to higher margin products and products with higher growth; and 4) Capital injection to fund growth and maintain DER below 4x, which is according to industry standards.

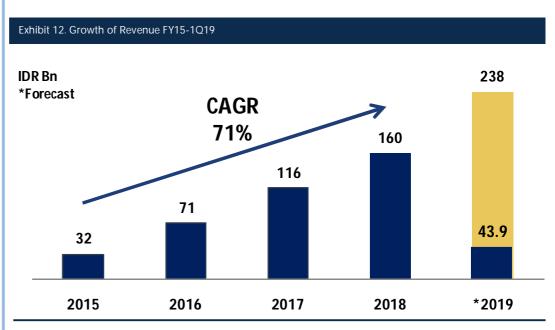
#### Exhibit 11. Direct-to-Customer Model by Digital Marketing and Process





# 3. PT MNC Guna Usaha Indonesia

MNC Guna Usaha (MNCGUI) is engaged in the financing industry, particularly in financing productive assets, in collaboration with suppliers (heavy equipment, medical equipment, commercial vehicle, machinery, etc.) and several national banks, to offer factoring, financial lease, and operating lease services. As of 1Q19, MNCGUI posted a revenue growth of 27% from 1Q18, to IDR42.6 billion, and a robust increase in revenue of IDR33.7 billion. Asset managed to reach IDR1,016.6 billion, or a 29% increase from 1Q18, and the Company's Non-Performing Loan (NPL) of 0.50% remains to be very low.



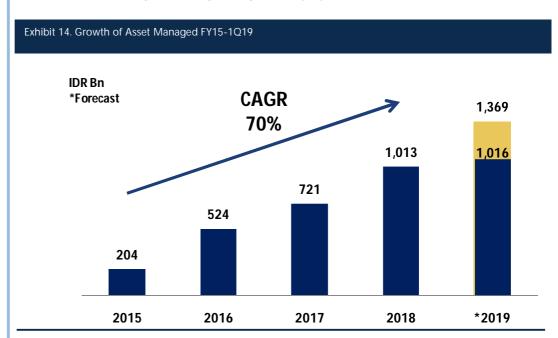
Sources: Company, MNCS

EX	Products	us Product of	MNC Guna Usaha  Description	1			
			<ul> <li>Financing facility provided to individuals, corporates or institutions for the purpose of inverse rehabilitation, expansion and relocation. Currently, MNC Leasing caters to the following sectors</li> </ul>				
		Investment	Heavy equipment	Construction sector, e.g. purchase of excavator, bulldozer and wheel loader			
	m4	financing	Commercial Vehicle	Transport & Logistic sector, e.g. purchase of buses and trucks			
e ase	ST.		Medical business	Healthcare sector, e.g. purchase medical equipment			
Ē			Machinery	Others, e.g. purchase of genset and computer numerical control machines			
Financing lease			ljarah Muntahiyah Bittamlik	Contract accompanied by the promise to transfer of ownership upon the completion of the contract			
	82	Sharia financing	Murabahah	Sale and purchase agreement which specifies the cost and profit margin of an asset			
			Wakalah bil Ujrah	Transfer of debt from one party to another party with a fee			
Operating le ase	8	Operating lease	Financing facility for corpor and-lease back and rent-to-o	rates or institutionsfor their vehicle needs. MNC Leasing offers financing in both sale - wn forms			
Consumer financing	ÅÅ	Multipurpose financing for individuals	Financing facility for MNCI's car ownership program				
Factoring		Factoring	Factoring with recourse	Factoring with recourse			

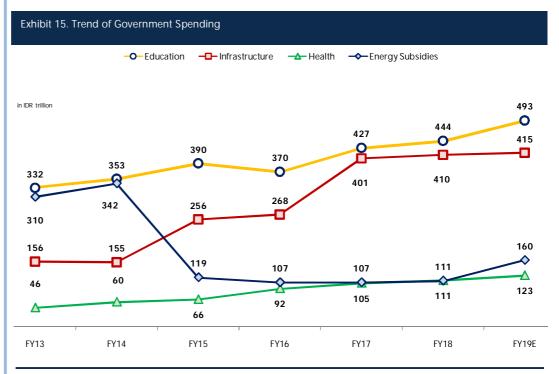


#### What's Next?

MNCGUI is focused on strengthening existing collaborations with strategic partners, both in the heavy equipment and medical businesses. Currently MNCGUI has established partnerships with Komatsu, Kobelco, Sany and Doosan. The medical industry remains to be the company's main appetite in the long run, due to the potential growth in the national medical budget, which grew significantly by 12.83% CAGR FY15-FY19E.



Sources: Company, MNCS

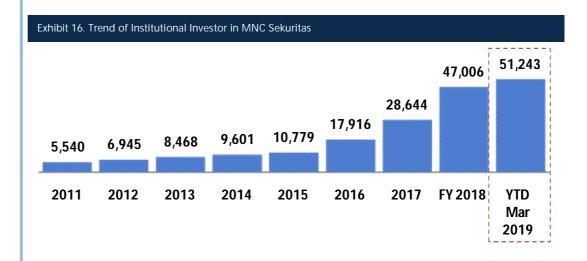


Sources: Ministry of Finance, MNCS

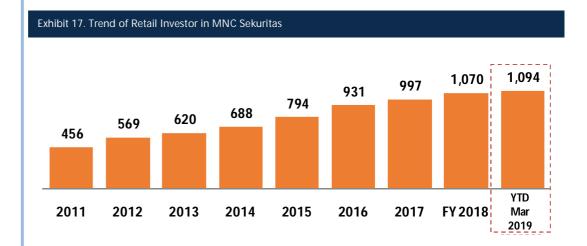


#### 4. PT MNC Sekuritas

PT MNC Sekuritas (MNCS) offers margin financing services for clients to actively trade in the stock market. Currently, MNCS provides brokerage services for stock and fixed income instruments trading, online stock transaction services, investment banking, financial advisory services, as well as research. To introduce a newer market segment to the capital market, MNCS offers MNC GEMESIN (Gemar Menabung Saham Indonesia), a product that encourages saving through investing in shares, simply by saving IDR100k (or its multiples) periodically. As of June FY19 MNCS has 126 Point of Sales (POS) spread across the country as part of its commitment to promote retail investment nationally. The number of MNCS investors grew by 34.63% (CAGR FY11-FY18), while in 1Q19 the number of MNCS investors reached 52,337 investors. Furthermore, MNCS succeeded in increasing adjusted net working capital (MKBD) by 12% CAGR FY16-FY18, where MKBD was at IDR298 billion in 1Q19. MNCS revenues in 1Q19 was IDR32.97 billion, which mainly from brokerage commissions of IDR18.3 billion, underwriting services of IDR8.4 billion and interest income of IDR5.5 billion. Net profit in 1Q19 was IDR2.02 billion.



Source: Company





#### Exhibit 18. Various Product of MNC Sekuritas Products Description MNC Trade New: Sophisticated online trading platform with "Super Order" features to help clients in trade maximising profit and minimising loss · MNC Trade Syariah: Online trading platform forsharia -based stock transaction. Currently there are only 13 securities house with sharia online trading system, including MNC Sekuritas trade Retail and institution MNC Gemesin: The first and the only stock saving product with additional insurance benefit in the market. With minimum of IDR 100k and its subsequent multiplication per month, it is expected to encourage people to start investing regularly · Margin facility /financing · IPO and secondary offering Investment banking Financial advisory services Arranger services includingmedium term notes and convertible bonds • Selling agents of government bonds including Surat Utang Negara, Obligasi Negara Ritel Indonesia Fixed Fixed income division (conventional retail bonds) and Sukuk Negara Ritel (sharia-compliant government retail bond) · Underwriter of corporate bonds Retail research including Early BIRD, BIRD Daily, BIRD Weekly, BIRD Monthly, BIRD Highlight, BIRD Retail & institutional Outlook, MNC Indeks and Sectoral Research Report research · Institutional research including company reports and MNCS Compendium

Source: Company





est quote, order book, news, company file, performance chart, etc. under one platform

MNC Securities publishes daily stock

- Mobile app with user-friendly interface to allow customers to do transaction on-the-go Easy to follow online videos to guide



- Features to allow customers to maximise profit and limit losses, such as, trailling order, break order, good-till-cancel order, advanced split order,



- Share saving feature with affordable minimum saving of IDR 100k / month, encouraging discipline in investing
- Bundled with personal accident protection for a year













Features which allow custo automatically follow trading of their trader idol.





- One of the 13 securities companies in
- Indonesia which are Syariah certified Supported with Syariah research reports and Syariah MNC recommendations

Source: Company

MNCS is focused on collaborating with MNCGUI and MNCF through cross-selling with other businesses and showroom owners. As a result of previous success in developing investment galleries at universities, MNCS has plans to increase and diversify investment gallery partners, such as pension funds and issuers. Furthermore, MNCS plans to promote margin products for its retail investors.

What's Next?



# 5. PT MNC Asset Management

Engaged in Asset Management services, MNC Asset Management (MNCAM) offers a variety of investment products to individual retail and high net worth customers, as well as to institutions, such as pension funds, insurances, foundations, banks, and other companies. MNCAM has 46 mutual fund products, supported by six (6) branches in Jakarta, Bogor, Bandung, Surabaya, Medan, Pekanbaru, and is in collaboration with five (5) other companies in marketing mutual fund products. MNCAM has proven good performance in managing investment, through four (4) of its investment products that were awarded in three (3) categories, as a mutual fund with the best returns in the equity, fixed income and money market segments. Furthermore, MNCAM received 49 awards between FY10-FY18, proving a good management of investment funds. Recognizing the rising prominence of millennials in the investment industry, MNCAM launched the application "MNC DUIT", which aims to facilitate mutual fund transactions for younger investors in investment products managed by MNCAM.

	Pro	ducts	Type of investors	Description (fund allocation)
Money market	MNC	Money Market Fund	Low risk appetite	100% on money market with max. tenure of 1 year
Money	<b>♦MNC</b>	Money Market Fund (Sharia)	Short-term investment horizon	100% on money market products with max. tenure of 1 year. Only invests in instruments which comply with Sharia principles
	MNC	Fixed Income Fund		80 – 100% fixed income and 0 – 20% money market
ncome	MNC	Fixed Income Fund (Sharia)	Low-to-medium risk appetite	80-100% fixed income and $0-20%$ money market . Only invests in instruments which comply with Sharia principles
Fixed ii	ØMNC dana SBN	(Government Bonds)	-	80 – 100% Indonesia Government-issued bonds and 0 – 20% money market
	MNC dana dollar	Fixed Income Fund (USD)		80 – 100% USD -denominated fixed income and 0 – 20% money market
	OMNC dana kombinasi	Balanced Fund		5 – 75% equities, 5 – 75% fixed income, 5 – 75% money market
Combination	<b>♦MNC</b>	Iconic Combination Fund	Medium-to-high risk appetite Mid-term investment horizon	5 – 75% equities, 5 – 75% fixed income, 5 – 75% money market  Focusing on infrastructure, utilities, transportation, properties and telecommunication sectors
ŏ	<b>OMNC</b>	Syariah Combination Fund	·	100% USD -denominated fixed income and 0 $-$ 20% money market. Only invests in instruments which comply with Sharia principles
	<b>Odma ekultas</b>	Equity Fane		• 80 – 100% equities, 0 – 20% fixed income and 0 – 20% money market
Equity	<b>OMNC</b>	Equity Fund (Shirte)	Highrisk appetite Long-term investment horizon	80 – 100% equities, 0 – 20% fixed income and 0 – 20% money market. Only invests in instruments which comply with Sharia principles
	SMART ECUITY FUND	Equalty:Food		• 80 – 100% equities, 0 – 20% fixed income and 0 – 20% money market
equity ndices	MNC 36	ETF	Highrisk appetite Long-term investment horizon	80 – 100% equity indices, 0 – 20% fixed income, equities or money market

What's Next?

MNCAM is focused on collaborating with other businesses within MNC Group, through cross-selling and joint marketing, as well as utilizing advertising and marketing services through the media platforms of MNC Group. MNCAM also plans to enter into the limited participation fund (RDPT) full stop. By the end of FY18, MNCAM asset under management (AUM) was IDR6.7 trillion. In FY19E, MNCAM targets to manage an AUM of IDR8.5 trillion.

Source: Company

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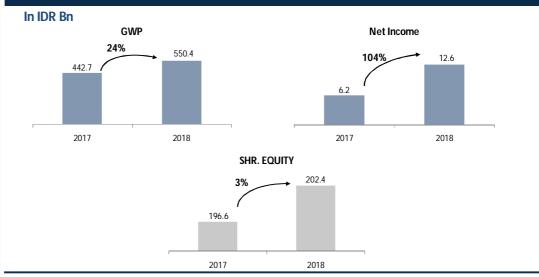
### 6. PT MNC Asuransi Indonesia

MNC Insurance (MNCAI) engages in general insurance services that serve both individual and corporations with a variety of services, including motorized vehicles, homes, cargo, heavy equipment, aviation, satellite, travel, and personal accident. These services provided through the offering of five (5) products that are supported by: 1) 22 branch offices; 2) 256 staff; 3) 477 agents; 4) 31 financial institutions in Indonesia. MNCAI managed to increase its gross premium to 37% CAGR FY12-FY18, which is higher than the industry growth of 12% CAGR FY12-FY18. Furthermore, MNCAI total revenue was IDR53.5 billion, an increase of 33% from 1Q18. Net profit was recorded at IDR390 million in 1Q19.

E	Exhibit 21. Various Product of MNC Insurance					
				Keyfeatures		
	MNC TAXABLEDRESS	MNC Travel Express		Travel insurance which covers personal accident, travel delays, personal liabilities, etc.		
=	* MNC	MNC Personal Accident	٠	Personal accident insurance which covers death by accident, permanentand non-permanent disabilities, medical treatments costs, etc		
Individual	MINCS FAMILY CARE	MNC Family Care	٠	Personal accident insurance which covers a maximum of five family members and one household assistant, caregiver, or driver as a bonus		
드	MNC HOME EXPRESS	MNC Home Express		Property insurance which covers fire, lightning, riots, theft, certain natural disasters, etc.		
	MINC Totalcare	MNC Total Care		Motor vehicle insurance which covers personal effect, car tow, ambulance costs, etc.		
	- T	Heavy Equipment Insurance		Insurance which provides coverage for collisions, storm, theft, vandalism, etc.		
	(A)	Satellite Insurance	٠	Insurance which provides coverage for construction damagespre- and post-launch, failure to launch and failure to orbit at the right site		
	盘	Marine Cargo Insurance		Insurance which provides protection for loss or damage to goods during transportation, by sea, land and air		
orporate	A	Aviation Insurance	•	Insurance which provides liability and property coverage for aircraft including damages to aircraft frames and engines, as well as legal liability to passengers and other third parties		
٥	[0][6]	Property All Risk Insurance		Property insurance for residential or commercial properties which include equipment in the building		
	,\$\text{if}	Engineering Insurance		Insurance which provides coverage for risks faced by construction and installation projects, as well as machines and equipment in operation		
	a <sup>©</sup>	Liability Insurance		Liability insurance which provides coverage against claims from third parties resulting from business operations		

Source: Company





Sources: Company, MNCS

MNCAI focuses on synergies with other businesses within MNC Group, such as with KPIG, providing insurance for projects that are under development. Other collaborations include promotions through the media platforms of MNC Group and through jointmarketing initiatives with KPIG and other BCAP business units.

What's Next?

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#### 7. PT MNC Life Assurance

MNC Life (MNCL) engages in health insurance services that serve both individuals and corporations with a variety of services, including life, accident, and health insurance. MNCL has 12 branches and 5 representative offices spread across several cities in Indonesia, with the number of clients reaching 27,247 and 56 partners in FY18. MNCL has been developing its online and digital features which will accelerate market penetration by offering a variety of competitive products that will capture all layers of society. Moreover, MNCL managed to increase gross premium by 29% CAGR FY11-FY18, and the growth of the company's total assets amounted to 22% CAGR FY11-FY18. MNCL reported a net premium income of IDR86.6 billion in 1Q19, or a 15% increase from last year, with total revenues of IDR99.1 billion, or a 33% increase compared to the same period in the previous year.

Ε	Exhibit 23. Various Product of MNC Life							
				Distribution channel		Description		
			MNCLink	Agency	•	Life insurance		
			ProPasti	Agency	•	Term life insurance (entry age: 1 – 65 years old)		
	ÅÅ 📾	Life & Investment	MINC Safe Pro	Bancassurance	•	Term life insurance (entry age: 1 – 55 years old)		
Individual			PINTAR	Agency	٠	Endowmentinsurance plan with life insurance protection		
Ipd			Credit Life	Bancassurance	•	Life insurance plan designed to pay off loans in the event of death. MNC offers both decreasing and fix-term		
	•	Health & Accident	MARIO STAGA	Alternate <sup>1</sup>	•	Personal accident insurance with one-time premium payment through voucher purchase		
		Treatin & Accident	Pario Protokal Dini	Agency	•	Critical illness insurance covering four illness including heart disease, cancer, stroke and kidney failure		
			Sehat	Employee Benefit	•	Health insurance program for employees and / or employees' family members		
음	Group	Product	HARIO CIERASIKU	Alternate <sup>1</sup>		Life insurance plan for a group of students		
Gr.o		Collection	Group Term Life	Employee Benefit		Term life insurance for a group of employees		
			Group Personal Accident	Employee Benefit		Personal accident plan for a group of employees		

Source: Company

MNCL focuses on synergizing with other businesses within MNC Group, such as with KPIG, by providing personal accident insurance to MNC Lido City and MNC Bali Resort visitors. Other collaboration include bundling life insurance with MNCAM protection funds. MNCL also seeks to improve partnerships with banks and financial institutions through digitalization.

Exhibit 24. Features in Digital Platform MNC Life







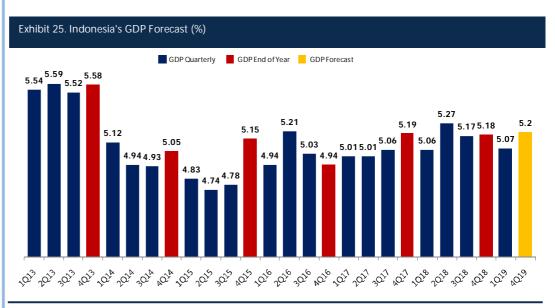








Financial Industry Prospect: Demographic as Indonesia's Strength... Indonesia is predicted to become one of the strongest countries globally by FY30F, supported by demographic factors and household income growth. Indonesia is the fourth most populous country in the world, as well as the largest country in Southeast Asia, with a population reaching more than 263 million. Indonesia's population is projected to rise upward, with a CAGR of 0.9% in FY18E-FY22F, where 68% of the total population is of working age. This presents a great potential in the increase Indonesian GDP. Based on GDP value, Indonesia is predicted to occupy fifth place in the world, after Japan, where Indonesia's FY30F GDP is forecasted at USD5,424 billion. At present, the Indonesian economy has grown by 5.07% YoY or reached IDR3,782.36 trillion in 1Q19.



Sources: BPS, Ministry of Finance

Exhibit 26.	Ten Countries	GDP Forecast

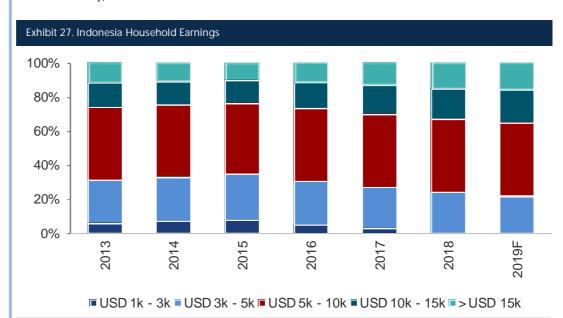
	FY30 Rank	kings	FY50 Ranking	JS
GDP PPP Rankings	Country	Projected GDP at PPP USD billion	Country	Projected GDP at PPP USD billion
1	China	38,008	China	58,499
2	<b>United States</b>	23,475	India	44,128
3	India	19,511	<b>United States</b>	34,102
4	Japan	5,606	Indonesia	10,502
5	Indonesia	5,424	Brazil	7,540
6	Russia	4,736	Russia	7,131
7	Germany	4,707	Mexico	6,863
8	Brazil	4,439	Japan	6,779
9	Mexico	3,661	Germany	6,138
10	United Kingdom	3,638	United Kingdom	5,369

Source: PwC

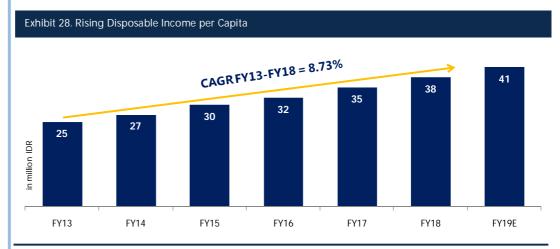


#### .. and Growing Middle Class

Indonesia's economic growth indicator is showing a stable economy growth with an estimated inflation of 3.5% for FY19E. In addition, GDP per capita exhibited stable growth, with a CAGR of 4.15% in FY13-FY24F; where disposable income per capita in FY18 was at IDR 38 million and moving upward to IDR 41 million in FY19E. Stable economic growth will broaden the middle class, which will be reflected in an increased household earnings and disposable per capita income, followed by increased household expenditures. During FY18, there was a rise in the number of citizens with an income of USD3,000-15,000. As a result, disposable income per capita had increased, and presently, disposable income in FY19E is estimated at IDR41 million with a 9.1% CAGR FY18-FY22F per year. Along with increased income, there is an upward trend in household spending, with an estimated growth of 6.92% YoY in FY19E. This trend shows that Indonesian citizens will have more disposable income to spend, save, and invest. Therefore, Indonesia's growing middle class will encourage the need for financial services, not only through banks, but the provision of other financial services as well, such as multifinance, insurance, investment (stocks and mutual funds), etc.

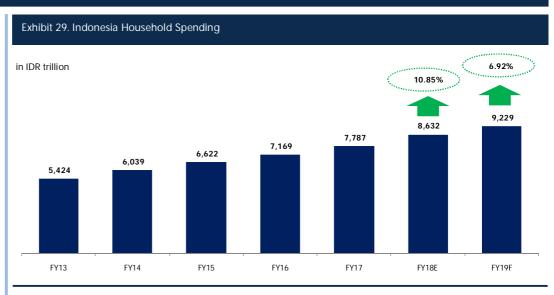






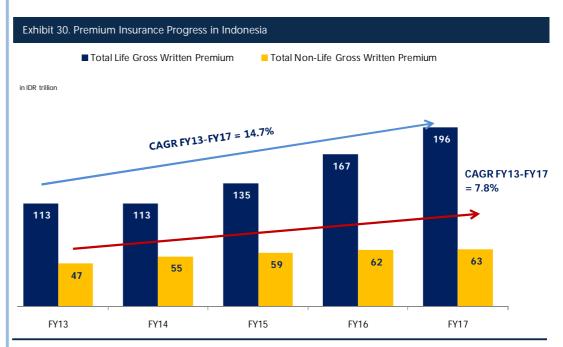
Source: EIU





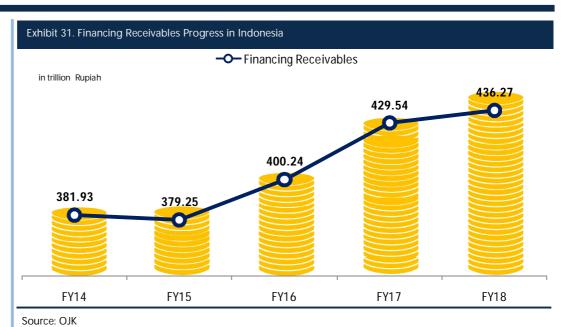
Financial Industry is Expanding in Indonesia Source: EIU

The financial industry in Indonesia has expanded significantly in recent years. This is reflected in the growth of each sector within the financial industry, such as the increase in total loans provided by commercial banks that had reached IDR5,294.88 trillion in FY18 with CAGR 9.53% (FY14-FY18). The insurance sector also evidenced growth with its total gross written premium reaching IDR69 trillion in FY18 with a 12% CAGR FY12-18. Meanwhile, total financing receivables in the multifinance sector grew by 3.38% (CAGR FY14-FY18) to IDR436.27 trillion in FY18. The investment sector, especially in the field of asset management, also experienced significant growth by 24.10% in FY17 (CAGR FY13-FY17) from its mutual funds NAV. Accordingly, the total value of stocks traded in the securities industry grew by 4.51% in FY17 (CAGR FY13-FY17). As a result, it is observed that the financial industry will grow along with Indonesia's GDP, which is estimated to reach 5.1%-5.2% in FY19E.



Source: Asosiasi Asuransi Umum Indonesia





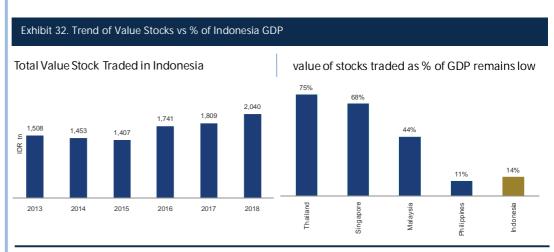
Low Financial Inclusion as Huge Opportunity Indonesia has a relatively low financial inclusion, with a 51% unbanked population, compared to Singapore, Malaysia, and Thailand, which are 2%, 15%, and 18%

neighboring countries, as Indonesia only has 1.90% of gross life premium to GDP ratio and 0.5% for non-life premium. Similarly, in the investment sector, which comprises of securities and asset management companies, the value of stocks traded and mutual fund NAV to GDP are still lower compared to neighboring countries. This is why the Indonesian government, through the Financial Services Authority, or Otoritas Jasa Keuangan (OJK), and Bank Indonesia (BI), has recently focused on financial inclusion. Currently, only 56% of the Indonesian population live in urbanized areas, while internet users are at 54%. As a result, there is a large opportunity for growth in penetrating into these untapped markets

through the provision of online financial services. Online financial services have been expanding significantly as observed in the increase in the value of peer to peer lending

(P2P) that reached IDR26 trillion in Jan-19 from only IDR3 trillion in Jan-18.

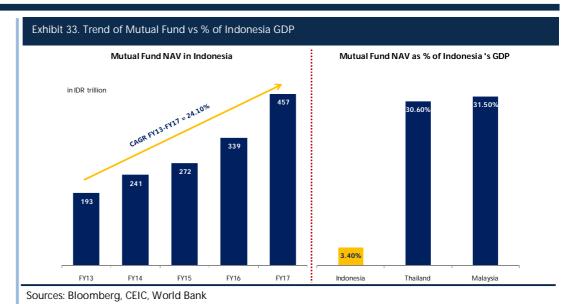
respectively. Penetration within the insurance market also remains low compared to



Sources: Bloomberg, BEI

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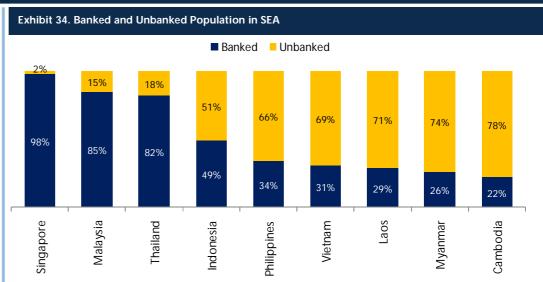
Higher Interest Rate, Weaken Rupiah, and Tight Liquidity as Challenges

Investment Thesis BCAP: Strong Macroeconomic of Indonesia Supported by Growing Emphasis to Deepen Financial Services Penetration May-18 was the end of low interest era, where the 7DRRR started to increase to 6% in Nov-18 (+125bps from May-18). There was a tightening of liquidity, as a higher interest rate could not withstand the ongoing capital outflow. This is observed in the increase of Loan to Deposit Ratio (LDR) within the banking industry, crawling up to 93.27% (1Q19) from 89.61% in 1Q18. Banks are not only faced with the challenge of maintaining interbank liquidity, but have to also compete with government issued debt securities, in refinancing debt that will be due in FY19E. As a result, the JCI was down by -5.38% YTD (November 27th, 2018), followed by the increase in the 10-year bond yield to 8.80% in FY18. However, in 1H19 the market recuperated, as net foreign market reached IDR70.47 trillion (July 3rd, 2019), and the bond yield decreased to 7.32% (July 3rd, 2019). The volatility in the capital market was impacted by mutual fund performance. Global uncertainty and the tightening of liquidity will become obstacles for the financial industry, increasing the risk of asset quality, and an unstable exchange rate.

According to the World Bank, Indonesia is the world's fourth most populous nation and the world's Top 10 economies in terms of nominal GDP. Its relatively young population represents a sizable workforce and pool of consumers. This is complemented by the country's steady economic growth of 5.1% in 1Q19 and higher household spending. According to BCG, Indonesia's Middle Class and Affluent Consumers (MACs) is projected to increase to 60.23% in FY20F from FY14. In our view, the rapidly growing MACs in Indonesia will increase spending and saving in the investment sectors. We believe that this will provide a lucrative prospect for the financial sector in Indonesia. These strong macroeconomic environments make Indonesia one of Southeast Asia's most attractive investment countries.

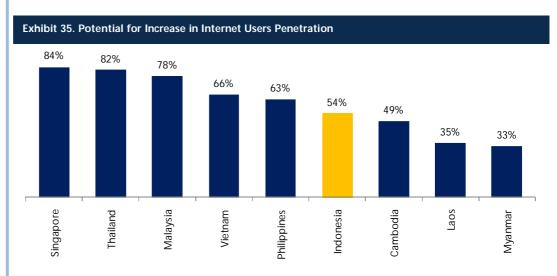
On the other hand, 51% of the 263 million Indonesians remain unbanked. We believe there is an opportunity for greater financial inclusion through the use of Digital Financial Services (DFS) as 60 million of those who are unbanked are mobile phone users. Although the relatively rural population remains to be without traditional banking infrastructure, the expanding internet penetration provides an opportunity for higher adoption of online financial services. For Indonesia, DFS may provide grounds for breakthrough in the financial services sector, by utilizing existing mobile phone usage to achieve financial inclusion.





\*Note: Banked population refers to adults with an account at financial institution, such as banks, microfinance institutions, or through mobile money providers

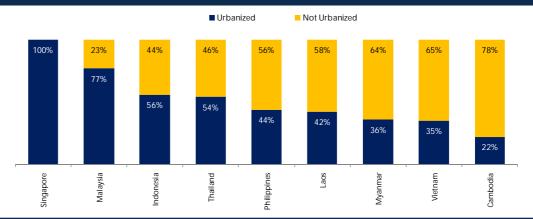
Sources: Digital News Asia, Euromonitor, Fintechnews, Global Findex, Internet World Stats, World Bank



\*Note: Internet users' penetration is based on the number of internet users as of 31 Dec 2017, as a % of population estimated in 2018

Sources: Digital News Asia, Fintechnews, Global Findex, Internet World Stats, Euromonitor, World Bank

Exhibit 36. Relatively Rural Population Provides Opportunity for Higher Adoption of (Online) Financial Services



Sources: Digital News Asia, Fintechnews, Global Findex, Internet World Stats, Euromonitor, World Bank



Well Positioned as Most Diversified Financial Services Group BCAP is one of the largest financial companies in Indonesia that offers a full range of financial services under the auspices of MNC Group. As a financial agency that owns a full suite of licenses, BCAP focuses on providing integrated financial solution products to both the captive market (MNC group's related parties) and non-captive market through:

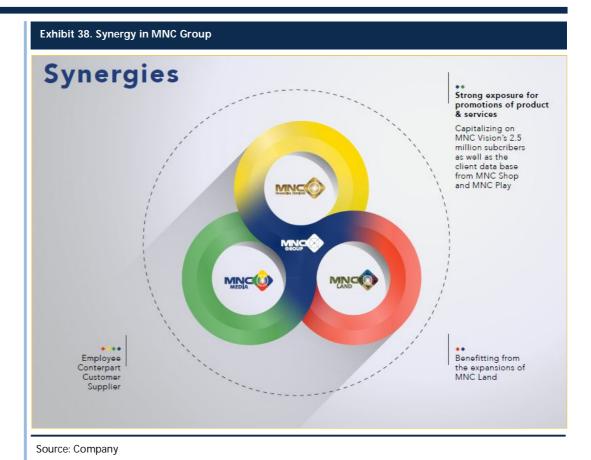
1) Bank; 2) Life and General Insurance; 2) Multifinance; 3) Brokerage and 4) Asset Management. This is in line with OJK's goal to encourage the consolidation of banking and other financial institutions by increasing capital, to maintain stability and sustainable growth. We believe that this will be a positive catalyst for BCAP as a company that provides a one-stop integrated financial solution. A strong collaboration and integration among the business units allows cross-selling and product-bundling which will provide added value for customers.

Exhibit 37. PT MNC Sekuritas and PT MNC Life Assurance launched a stock savings product with additional insurance benefits namely MNC Gemesin Plus



Source: MNCS





**Further Leverage and Optimization within MNC Group Network and BCAP** 

BCAP has a better bargaining position as compared to other private financial institutions in Indonesia. As part of MNC Group, BCAP is positively buoyed by the well-known MNC Brand as the largest and most integrated Media Group in South-East Asia, allowing the Company to rapidly expand its distribution network and business partnerships. The MNC Brand will potentially benefit BCAP by creating and increasing the value chain within the Group. All the subsidiaries of BCAP has an opportunity to capitalize on the 62 million viewers of BMTR, the largest FTA TV operator as of Dec-18, as well as the 2.5 million DTH Pay TV subscribers. The company targets to acquire ~5.1 million new customer base at

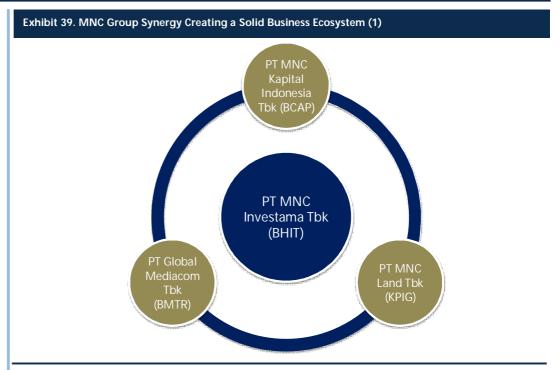
Furthermore, MNC Group, through its lifestyle property hospitality resort and entertainment business, KPIG, is developing luxurious hotels and resorts in FY19, including: 1) Trump International Resort Lido and Golf Club, Bogor; 2) Trump Luxury Hotel, Bali; 3) MNC World Lido, a theme park resort. All of these projects are targeted for completion by FY20F-FY21F. The scheduled opening of Park Hyatt Hotel Jakarta in FY19E will also be a game-changer: a 6-star hotel with 222 rooms with a panoramic city view and featuring five premium restaurants in Jakarta. This hotel will potentially contribute around 22% of total KPIG consolidated revenue in FY19E that is projected to generate approximately IDR385 billion.

We believe that MNC Media and KPIG will greatly benefit BCAP's cross-selling strategies. In our view, the success of BCAP to become the leader within the financial services sector.

**9** 1-500-899

FY19E from both the media and financial services businesses.





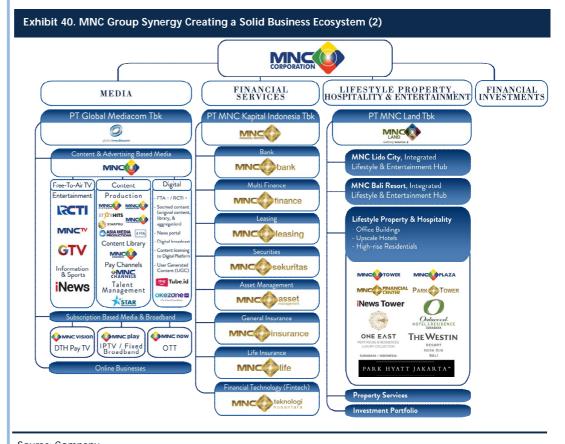




Exhibit 41. PT Global Mediacom Tbk (MNC Media) is One of the Largest Media Businesses in Indonesia

Largest FTA TV Operator  38.3% market share with large audience reach of 62 mn people

Largest DTH Pay-TV Operator

- 2.5 mn DTH subscribers, representing 58% market share
- 17.5% subscribers CAGR FY11-FY17
- Only operator with **nationwide** coverage

Second Largest IPTV/ Fixed Broadband Operator

- 1.2 mn home passed
- Presence in 9 cities

Strong Content Proposition to Anchor Market Leadership

- Strong content proposition with >300,000 hours of content and own production capabilities
- Access to 7 of the 20 top most-watched Pay TV channels

Blue-chips Advertising Clients  Access to large-scale domestic and multinational blue-chips advertising clients

Sources: Company, MNCS

#### Exhibit 42. PT MNC Land Tbk (KPIG) Operates a Rapidly Growing Property Business

Access to a strong network of contractors

Access to a strong network of contractors involved in several residential, office and large-scale hospitality projects under development, including:

- One East Penthouse & Residences Collection and Oakwood Hotel & Residence, a mixed-use development with 271 strata units and 144 serviced apartments
- MNC Land Tower with 19 floors of Grade A office units and Park Hyatt Jakarta with 222 hotel rooms occupying the top 20 floors
- 3,000 ha-MNC Lido City
  110 ha-MNC Bali Resort

Large-scale
hospitality
developments
providing strong
access to a huge
potential customer

base

MNC Lido City would include world-class theme park, family hotels, golf course, luxurious residences and retail-dining-entertainment districts.

- Theme park designed to have a capacity of ~3 mn visitors per year
- Three hotels (a 3, 4 and 5 star hotel) will be available in theme park resort area
- A total area of 80 ha will be developed as mid-range market residential consisting of landed houses and apartment units to cater to the increasing need for affordable, high quality housing
- ~438 high-end condominium units, villas and mansions
- International championship 18-hole gold course designed by Ernie Els

MNC Bali Resort would be one of Bali's largest resort development

- ~150 high-end hotel suites and villas
- ~224 high-end condominium units and ~114 high-end villas

Signature 18-hole golf course designed by Phil Mickelson

Embracing the Challenge in Age of Disruption : Ongoing Digitization to a Single Digital Financial Service Platform... BCAP is capitalizing on the existing digital capabilities and apps developed by each of its 8 subsidiaries, through the support of MNC Innovation Center. BCAP plans to develop a single digital financial services platform to become the one-stop financial shop that creates a frictionless customer experience. Currently, BCAP's subsidiaries have initiated the digitalization processes across its value chains through more than 35 active applications, which are available at the Play Store and App Store. These digital platforms will enhance: 1) A wider customer reach; 2) Operational efficiencies as well as improving customer experience; and 3) BCAP's market position as an integrated financial services company.



		Digital platforms	Key features
		MNC eBiz Banking	Online web-based service made for businesses allowing access to account information, making deposits, transfers between banks, multi transfer (e.g. payroll payments), providing an audit trail, and others
N	en action of the contract	MNC Mobile Banking	Banking application allowing members to gain access to account information, making real-time bank transfers, viewing nearest ATMs and branches, request for e-forms, and others
Shark Mark		PunyaKartu	Applicationwhich provides MNC credit card customers notificationon real-time transactions and promotions, installment history, billing summary, credit card offers, self-service options, and others
· Carrie	*	PunyaCelengan	Indonesia's first family financial game in a banking platform that provides opportunities for both parents and children to learn the importance of saving
		PunyaRumah	Applicationwhich provides detailed informationfor property listing, allows direct contact with sellers, home loan calculator and online mortgage application, and others
	6	PunyaBenefit	Application that provides access to application for loans, includingunsecured loans, home ownership loans, and car ownership loans
	7	Bang Kredit	<ul> <li>Applicationwhich mobile application provides simulation of credit loans, online credit application, loan limit to buycar /house / four / ecommerce product by installment (non credit card), installment schedule, contract documentation, payment and news and information, digital branchless multifinance</li> </ul>
		Mobile Survey & Collection	Online platformmobile survey & collection with geo location allowing take photo survey, questioner survey, document upload
804	<b>Ç</b>	iTrack	Application allowing agents selfservice to register clients online and monitorthe status of prospectus customer
•		eDoc	Online platform allowingdocumentation of internal memo control by approval level
2		iProve	Online platformmobile for credit approval process
	MINIC	Bursa Rumah Online	Online platform thatmarket place provides information on listing of cars on sale with their respective prices. MNC  Flooring also extend flooring through this call form
	- MINC	Bursa Mobil Online	Finance also extends financing through this online platform     Online platform providing formation on listings of house on sale. MNC Finance extends housing loans to those
		e-Healthcare	Both a mobile application and web portal that allows customers to view their health benefit, check their claimstatus,
	<u></u>	e-Voucher (Hario Siaga)	<ul> <li>and view nearest life insurance providers in a convenient and timely manner</li> <li>Offers life insurance in the form of a physical or electronic woucher. Digitally, Siaga is a mobile application that allow</li> </ul>
. 1	Lucky		customers to buy and activate these life insurance vouchers  An online portal allowing individuals to resell MNC Life products and accumulate points that can be later exchanged
N .	e-AJK		for rewards  Application for the bank's partners to facilitate the processing of application for their customers and receive cover
			note approvals
-	iMaps i		<ul> <li>Application allowing submission, tracking, payment, underwriting process of new business for individual life insurance</li> </ul>
	»-AGENCY (	e-Agency	Application for agency forces to monitor their productivity and their clients' application process
	<b>trade</b>	MNC Trade	<ul> <li>Sophisticated online trading platform with "Super Order" features to help clients in maximising profit and minimising loss</li> </ul>
	<b>icade</b>	MNC Trade Syariah	<ul> <li>Online trading platform for sharia -based stock transaction. Currently there are only 13 securities houses which own Sharia Online Trading System, including MNC Sekuritas</li> </ul>
		Sales Management Activities	Application for monitoring sales performance, pipelines, and related sales process
		Car Pooling System 1	Application for monitoring car rental business
NAME OF TAXABLE PARTY.	- Bu	Budget control & planning 1	Application for monitoring company budget vs actual
	<b>.</b>	E-Commerce for BPJS (hospital) 1	Application for monitoring application process of Hospital (BPJS Kesehatan Invoice Factoring)
		Inventory Tagging	Application for monitoring all company assets
		MGIS	MGIS is enterprises system for general insurance policy administration, underwriting reinsurance, claim, finance and accounting
		MIS	MIS is an internal web portal for Ticketing (Change Request, Form Request) , Human Resources System (personal data, attendance, and reporting)
	1	MNCi Net	Online Policy Submission is an application which allows clients to buyour insurance product such as motor vehicle,
,		MNCi Agent Mobile Apps	travel insurance, property and personal accident     MNCi Agent Mobile Apps is an application for Insurance Agent (claim notification, view policy, outs premium, and
,	Annual Control	MNCi Mobile Apps	agency contest)  MNCI Mobile Apps is an application for Insurance Client (claim notification, view policy and outs premium)
		DMS System	Document Management System that allows all document to be digitalized all and integrated with core system
	T 50		
	MANUAL PROPERTY.	Smart Survey Mobile Apps	<ul> <li>Risk and claim survey mobile apps for surveyor to manage request survey claim, SPK, and risk survey</li> <li>Allowing automatic policy submission with MNC Finance, MNC Leasing, MNC Bank, MNC Travel, Mandiri Tunas</li> </ul>
	8	32B System	Finance
	44	Fowing system	Android application for managing towing driver, towing request and call center integration
•	1	MNC Duit	Application allowing customers to make new mutual fund transactions and access information on their portfolio



...Through Big Data Analytics and...

The management believes that the world's most valuable resources today is neither oil nor gold, but data. MTN is developing a "centralized" single customer ID for its customers across all the business units. Currently MTN has more than 6 million captive database, which is derived from the pay TV subscribers and financial services customers. All customer IDs and information are being stored and processed by Big Data Analytics. This will enable a targeted and data-driven approach to selling, cross-selling or up-selling. Big data is expected to commence in 2019.

Exhibit 44. Big Data Analytics on Single Customer ID of MTN

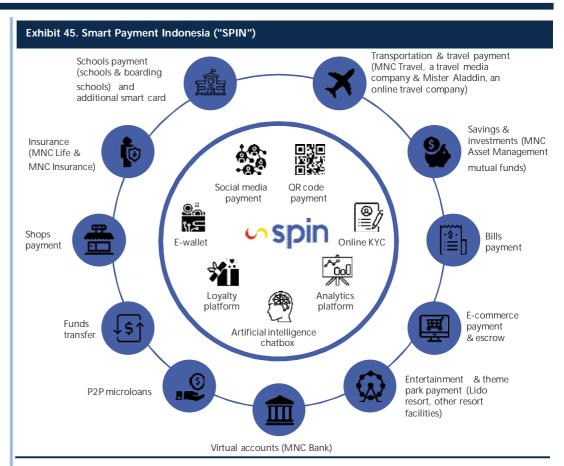


...Smart Payment Indonesia ("SPIN")

Source: Company

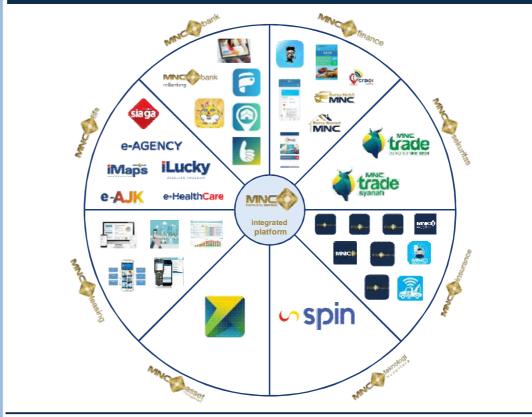
Moreover BCAP is leveraging on the MNC Group network, through its development of SPIN, which will feature an e-wallet, e-money, digital payment, fintech, and P2P lending. SPIN aims to become a single digital customer touch point, hence increasing MTN customers' product usage, engagement and loyalty. SPIN will also leverage MNC Media's FTA channels, encouraging viewers to utilize SPIN, by redirecting them to SPIN's e-commerce partners' landing page. It will also be equipped by an artificial intelligence chat box and analytics platform. SPIN is scheduled to be launched in FY19E.





Source: Company

Exhibit 46. BCAP's Integrated Platform : Single Digital Financial Service Platform





Competent Management Team with More than 36 Years of Experience in Financial Services Industry BCAP is run by a reliable management team with over 36 years of experience in financial services. This will be a very important factor, because the Company is currently in a major expansion phase in the financial services business. Reliable and competent management is the key to the future success of the Company.

Exhibit 47. Board of Commsissioner and Director BCAP

### **Board of Commissioner**



# Darma Putra President Commissioner

Darma has over 29 years of experience in the financial service industry, where he held several strategic and senior roles before joining MNC Group in 2008. Prior to his career in MNC Group of NNC Broup in 2008. Prior to his career in MNC Group, was President Director of PT Marga Mandalasakti. Recently, he was appointed as President Commissioner of the Company in June 2019.



Tien

#### Commissioner

Tien joined the Group in 1997 as Corporate Finance Manager of MNCI. She was appointed as Commissioner in September 2016 and has served as Director of MNCI since April 2014. Her previous roles within MNC Group induded Director of MNC Kapital and MNC Securities amongst numerous others.



#### Benny Mokalu

#### Independent Commissioner

Benny has over 31 years of experience in Indonesian National Police ("POLRI"), where he held a number of strategic positions including Expert Staff of the Chief of POLRI and Bali Regional Chief of Police. Recently, Benny was appointed as MNC Kapital's Indepent Commissioner in May 2018.

### **Board of Director**



Wito Mailoa

#### **President Director**

Wito has 24 years of extensive financial services experience in Indonesia and first joined MNC Group thorugh PT MNC Securities as President Director in October 2009. Recently, Wito became President Director of MNC Financial Services on May 2018



#### Jessica Herliani Tanoesoedibjo

#### Director

Jessica started her position as Director in May 2018. Currently, she also serves as Vice Coordinator of MNC's Sekolah Tinggi Ilmu Ekonomi and MNC's Sekolah Tinggi Keguruan dan Ilmu Pendidikan.



Natalia Purnama

#### Director

Natalia joined MNC Group as a Research Analyst in 1996. Since her joining, Natalia has progressed to become an Investment Banking Manager, MNC Group's Senior Vice President of Treasury and Corporate Finance, and recently was appointed as the Company's Director in May 2018. Concurrently, Natalia also services as a Director of MNCI.



#### **Ageng Purwanto**

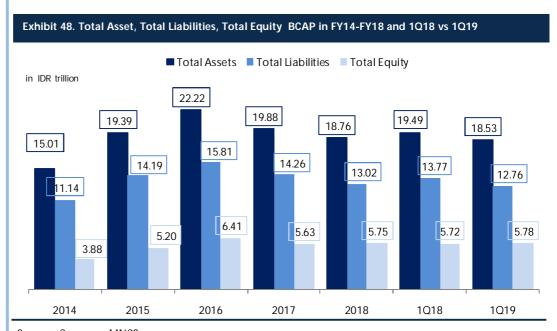
#### Director

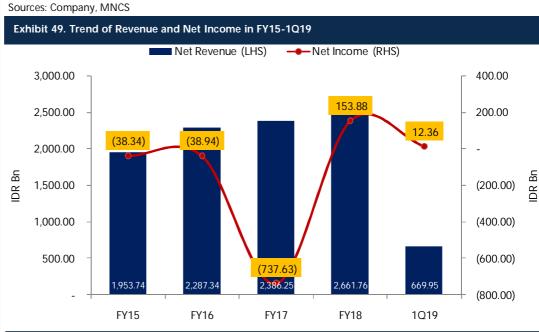
Ageng joined the Group in 2015 as President Director of PT MNC Guna Usaha. He has over 29 years of experience in the banking industry, where he held several strategic and senior roles. He was appointed as Director of the Company in June 2019 and has served as President Director of MNC Bank in 2017.



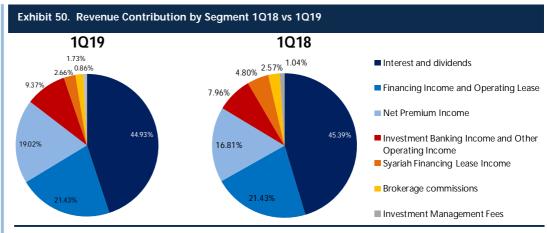
#### Financial Highlight in 1Q19

BCAP's consolidated revenue was primarily from interest and dividends, which amounted to IDR301.02 billion for 1Q19, representing 45% of the total consolidated revenue. BCAP posted top-line growth of 1.02% YoY from IDR663.21 billion in 1Q18 to IDR669.95 billion in 1Q19. Revenue was driven by net premium and investment which grew by 14.26% and 19.02% YoY, respectively. Furthermore, net premium and investment contributed to revenue by 19.02% and 9,37% YoY, respectively. Loan as the largest composition of assets had positive growth at 10.20% YoY to IDR7.60 trillion in 1Q19. Securities also grew by 0.79% YoY to IDR4.21 trillion in 1Q19 (vs IDR4.18 in 1Q18). Total liabilities also decreased by -7.37% YoY to IDR12.76 trillion in 1Q19 (vs IDR13.77 trillion in 1Q18). As a result, the Company's EBITDA was recorded at Rp329.6 billion in 1Q19, a decrease of 5.76% from the previous period. EBITDA margin was recorded at 49.20%, compared to 52.74% in 1Q18.









Sources: Company, MNCS

Exhib	Exhibit 51. Peers Comparison of Financial Institution															
CODE	Market Caps	Р	/E	R	OA	R	DE	R	:OI	РВ	v	El	PS	EPS	Total (IDR	
	(IDR Bn)	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	Growth	1Q18	1Q19
ADMF	9,850.00	5.03	5.94	5.66	5.83	27.97	28.73	12.78	13.04	1.30	1.66	443.00	462.00	4.29%	29,788.04	33,196.11
BBLD	855.81	16.01	13.59	1.09	1.14	4.45	4.63	3.23	3.17	0.70	0.62	12.36	10.35	-16.26%	4,410.73	5,132.07
BFIN	9,500.43	6.40	6.79	8.28	8.01	26.89	24.68	11.19	11.39	1.58	1.51	23.43	22.51	-3.93%	17,833.19	18,462.17
BPFI	1,443.96	15.37	16.98	4.13	3.86	10.45	9.44	7.62	7.15	1.49	1.46	13.39	11.74	-12.32%	1,801.79	1,711.91
CFIN	1,243.17	3.42	4.29	3.02	2.72	7.25	7.28	7.27	6.99	0.24	0.30	18.67	19.99	7.07%	11,176.89	11,639.50
DEFI	1,358.76	715.66	906.18	2.02	2.06	2.05	2.08	2.01	2.03	15.11	19.82	0.34	0.23	-33.01%	80.16	72.87
FINN	93.01	35.19	55.77	0.51	0.18	2.22	0.71	0.43	0.11	0.54	0.42	1.00	-	-100.00%	1,081.69	921.88
HDFA	340.13	N/A	N/A	(2.53)	(10.93)	(18.51)	(80.80)	2.75	(11.11)	0.71	1.61	2.00	(7.00)	-450.00%	3,725.67	1,785.21
IBFN	330.81	N/A	N/A	(7.29)	(6.62)	(49.99)	(55.89)	N/A	(7.29)	1.26	1.07	(87.29)	(10.44)	-88.04%	2,045.41	1,746.00
IMJS	3,288.64	10.96	22.47	1.41	0.91	10.20	6.03	2.59	2.03	1.31	1.32	9.92	9.91	-0.10%	15,312.25	21,000.42
MFIN	2,782.50	7.53	9.10	9.92	9.88	17.58	16.68	12.65	13.41	1.12	1.29	29.50	34.67	17.53%	3,269.34	3,764.27
POLA	3,773.10	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	12.12	N/A	(0.36)	-	N/A	459.12
TIFA	195.43	6.90	7.26	1.65	1.85	7.89	8.25	3.84	3.70	0.53	0.58	7.05	7.44	5.53%	1,599.39	1,451.03
TRUS	248.00	9.11	16.86	5.74	6.36	6.52	6.96	5.78	5.71	0.57	1.13	4.89	5.63	15.13%	278.76	294.29
VRNA	676.80	N/A	N/A	(11.53)	(9.22)	(44.56)	(36.56)	3.37	0.51	0.88	1.18	0.25	(2.15)	-960.00%	1,679.18	2,779.85
WOMF	1,107.11	4.35	5.98	2.93	2.42	23.03	18.56	8.42	8.31	0.92	1.06	15.76	12.48	-20.81%	8,177.35	8,667.68
	MEAN	69.66	89.27	1.67	1.23	2.23	(2.61)	5.99	3.94	1.89	2.95	32.95	36.06			
	MEDIAN	8.32	11.35	2.02	2.06	7.25	6.96	4.81	3.70	0.92	1.23	9.92	8.68			

Sources: Bloomberg, MNCS

Exhib	Exhibit 52. Peers Comparison of Insurance															
CODE	Market Caps	P.	/E	RC	DA	R	OE	R	OI	PB	v	E	PS	EPS (IDR 9 Growth 1Q18 0 -37.68% 2,995.67 4) 72.19% 415.82	Asset Bn)	
	(IDR Bn)	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	Growth	1Q18	1Q19
ABDA	4,345.65	N/A	N/A	5.05	1.78	10.66	3.73	70.30	(0.68)	3.13	2.56	69.00	43.00	-37.68%	2,995.67	2,913.17
AHAP	167.58	(24.07)	(1.70)	(16.90)	(7.11)	(31.32)	(16.05)	(36.99)	(13.66)	0.79	0.76	(2.69)	(4.64)	72.19%	415.82	600.04
AMAG	1,500.47	N/A	N/A	1.74	0.91	4.07	2.22	41.91	N/A	1.01	0.84	2.23	4.68	109.87%	4,296.36	4,618.15
ASBI	119.15	11.56	N/A	1.23	2.70	3.44	7.72	5.35	9.67	0.43	0.36	6.00	27.00	350.00%	749.87	845.47
ASDM	216.96	8.05	N/A	2.72	3.86	11.56	12.21	N/A	N/A	0.63	0.63	25.00	27.00	8.00%	965.16	1,027.27
ASJT	141.60	24.78	11.36	5.38	5.05	12.76	11.48	15.47	5.90	0.44	0.39	7.00	6.00	-14.29%	461.05	502.27
ASMI	8,644.84	216.58	75.64	11.70	4.77	19.94	9.48	19.87	50.60	12.08	9.72	6.29	3.58	-43.08%	883.13	1,205.31
ASRM	493.49	10.17	N/A	4.44	5.13	18.25	19.75	16.45	13.28	1.28	1.15	91.00	105.00	15.38%	1,531.48	1,572.84
JMAS	875.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	(0.68)	-	N/A	N/A
LPGI	615.00	15.99	N/A	3.67	2.59	7.72	6.75	6.21	7.34	0.56	0.45	107.66	97.00	-9.90%	2,559.44	2,626.51
MREI	3,262.09	18.10	34.81	6.23	4.41	14.53	10.01	N/A	N/A	2.12	2.24	80.81	86.35	6.85%	2,963.75	3,560.39
MTWI	170.89	N/A	74.10	2.10	0.47	5.66	1.26	N/A	N/A	1.27	0.79	(0.55)	1.07	-	331.83	373.41
PNIN	5,614.29	4.26	5.71	3.56	4.81	7.94	10.12	0.79	3.23	0.32	0.31	59.60	104.04	74.56%	29,167.98	30,988.16
TUGU	5,297.78	N/A	0.05	N/A	N/A	N/A	N/A	N/A	N/A	0.67	0.65	92.31	86.26	-	N/A	17,874.38
VINS	138.09	36.51	11.53	6.39	0.94	8.78	1.25	N/A	N/A	0.80	0.83	3.04	1.93	-36.51%	236.91	256.45
	MEAN	32.19	26.44	2.87	2.33	7.23	6.15	15.48	9.46	1.82	1.55	39.05	39.17			
	MEDIAN	13.77	11.45	3.67	2.70	8.78	7.72	15.47	6.62	0.79	0.78	16.00	27.00			



Exhib	it 53. Peers C	ompar	ison of S	Securities	;											
CODE	Market Caps	Р	/E	RO	)A	R	OE	R	OI	РВ	V	Е	PS	EPS	Total Asse	t (IDR Bn)
CODE	(IDR Bn)	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	Growth	1Q18	1Q19
PADI	7,745.46	90.15	371.73	13.24	3.94	13.88	4.20	7.36	(2.18)	11.54	15.27	(0.31)	(0.34)	9.68%	481.52	589.18
PANS	1,072.80	13.41	6.60	3.73	6.03	6.87	11.04	4.77	7.72	0.92	0.71	63.04	153.83	144.02%	2,158.08	2,386.97
RELI	374.40	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1.04	N/A	2.13	N/A	N/A	1,138.04	595.97
TRIM	1,030.85	13.57	16.14	3.59	3.69	8.46	7.65	6.09	5.83	1.09	0.71	2.70	2.50	-7.41%	1,521.27	1,852.01
YULE	298.10	115.94	21.88	1.33	3.04	1.46	3.09	1.45	2.92	0.91	0.69	1.27	1.35	6.30%	56.43	394.66
KREN	10,014.66	41.29	21.15	12.28	18.41	26.91	38.14	19.66	33.66	9.93	6.66	28.92	33.35	15.34%	161,554.44	177,528.98
	MEAN	54.87	87.50	6.83	7.02	11.52	12.82	7.86	9.59	4.24	4.81	16.29	38.14			
	MEDIAN	41.29	21.15	3.73	3.94	8.46	7.65	6.09	5.83	1.06	0.71	2.42	2.50			

Sources: Bloomberg, MNCS

Exhib	oit 54. Peers (	Compar	ison of	Bank												
	Market Caps	Р	/E	R	OA	R	OE	R	OI	PB	V	Е	PS	EPS	Total Asset	t (IDR Bn)
CODE	(IDR Bn)	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	Growth	1Q18	1Q19
BBTN	26,686.80	8.54	9.09	1.29	1.02	14.86	12.31	6.82	6.75	1.20	1.05	65.00	68.00	4.62%	258,739	301,346
NISP	20,319.18	7.09	7.82	1.62	1.62	11.32	11.48	9.47	9.97	0.81	0.81	28.92	33.35	15.34%	161,554	177,529
BNII	18,704.92	7.93	9.42	1.08	1.18	8.51	9.42	7.08	6.31	0.68	0.83	6.96	5.00	-28.19%	175,775	188,431
BJBR	16,676.74	13.29	13.08	1.30	1.29	13.80	14.15	7.07	6.25	1.71	1.70	47.44	42.64	-10.12%	116,811	117,756
BJTM	9,595.37	8.07	7.56	2.06	2.18	15.28	15.70	12.31	12.78	1.18	1.10	25.20	27.05	7.34%	55,313	63,091
BSIM	9,432.42	24.49	150.18	1.22	0.18	7.83	1.16	14.05	16.04	1.85	1.74	7.63	8.11	6.29%	31,044	33,507
BBMD	6,585.04	21.31	21.03	2.24	2.48	8.69	9.32	10.51	8.87	1.86	1.91	12.50	19.77	58.16%	11,960	11,903
AGRO	6,281.14	32.63	N/A	1.18	N/A	5.52	N/A	7.47	N/A	1.75	N/A	3.78	N/A	N/A	17,787	N/A
SDRA	5,593.79	11.63	10.38	1.84	1.78	8.21	8.29	5.64	5.49	0.93	0.84	23.03	22.24	-3.43%	28,185	31,683
BINA	5,682.67	238.94	373.49	0.42	N/A	1.18	N/A	2.99	N/A	1.41	N/A	0.30	0.36	20.00%	3,254	N/A
BRIS	4,906.64	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1.14	1.02	N/A	3.09	N/A	34,734	38,561
NOBU	4,326.96	83.61	109.58	N/A	0.36	N/A	2.86	N/A	2.76	2.94	3.11	2.91	1.95	-32.99%	10,509	11,990
BBKP	3,597.18	N/A	28.10	(0.19)	0.12	(2.12)	1.49	3.89	2.06	0.48	0.45	14.00	5.00	-64.29%	107,707	96,621
BKSW	3,760.60	N/A	N/A	(2.09)	0.06	(13.56)	0.30	(0.26)	(1.76)	0.99	0.83	(4.64)	(3.03)	-34.70%	22,435	18,786
BEKS	3,205.47	N/A	N/A	(1.50)	(1.55)	(15.78)	(17.67)	(8.93)	(8.76)	4.67	4.99	(0.51)	(0.87)	70.59%	7,559	8,367
MCOR	2,394.93	70.64	27.47	0.29	0.55	1.75	3.52	3.87	3.62	1.22	1.01	0.83	1.00	20.48%	15,987	15,560
BACA	2,008.02	15.39	22.68	0.74	0.50	8.68	4.78	8.15	8.37	1.30	0.89	4.62	1.89	-59.09%	16,167	18,572
BBYB	1,605.32	102.73	N/A	0.22	(3.10)	1.41	(20.45)	1.29	(16.00)	1.97	1.83	7.09	2.46	-65.30%	4,899	4,811
BVIC	1,512.88	61.89	32.62	0.10	0.15	0.97	1.55	6.71	4.47	0.61	0.51	6.59	2.59	-60.70%	29,880	28,300
AGRS	1,576.85	N/A	N/A	(0.64)	(0.82)	(4.54)	(4.00)	0.91	1.43	2.24	1.37	(0.88)	(1.74)	97.73%	4,001	4,745
PNBS	1,405.76	N/A	63.35	(11.13)	0.26	(67.20)	1.34	(0.23)	(0.05)	0.97	0.94	0.39	0.22	-43.59%	8,490	8,364
BMAS	1,333.04	24.37	21.12	1.01	1.08	5.26	5.94	4.69	4.08	1.28	1.24	3.44	3.46	0.58%	6,191	6,930
BABP	1,173.51	N/A	N/A	(4.65)	(0.32)	(32.21)	(2.47)	4.70	2.01	0.79	0.76	4.59	0.14	-96.95%	10,655	10,922
INPC	1,094.68	30.70	25.34	0.13	0.17	0.81	1.01	3.97	4.55	0.16	0.25	1.28	0.81	-36.90%	28,109	26,480
BGTG	838.13	25.04	451.98	1.10	0.04	4.26	0.18	6.23	7.07	1.04	0.83	1.65	1.34	-18.79%	4,935	4,488
BBHI	711.92	N/A	N/A	(0.71)	(4.87)	(3.81)	(28.99)	1.56	0.32	1.72	1.94	0.25	2.43	873.10%	2,401	2,287
BNBA	651.42	6.49	8.17	1.48	1.14	7.64	5.83	7.70	6.42	0.48	0.46	9.63	5.91	-38.63%	7,156	7,699
DNAR	657.00	60.23	28.91	0.49	N/A	2.50	N/A	1.71	N/A	1.49	N/A	0.67	0.51	-23.28%	2,472	N/A
NAGA	338.83	68.03	52.95	0.24	0.33	2.61	3.50	2.26	3.89	1.87	1.90	0.82	0.19	-76.83%	2,479	2,327
ARTO	201.44	N/A	N/A	(1.27)	(3.58)	(7.64)	(20.88)	N/A	(12.97)	1.49	1.65	(3.11)	(5.00)	60.77%	750	679
BSWD	N/A	N/A	N/A	(0.66)	0.20	(2.61)	0.74	2.88	7.29	N/A	N/A	8.00	7.00	-12.50%	4,595	3,832
	MEAN	35.54	55.32	0.42	0.59	2.58	3.79	6.88	5.54	1.56	1.62	30.31	31.50			
	MEDIAN	35.91	56.27	0.34	0.52	2.17	3.41	6.59	5.21	1.50	1.21	7.09	5.46			

Sources: Bloomberg, MNCS

Exhib	Exhibit 55. Peers Comparison of Other Financial Services															
CODE	Market Caps	P.	/E	RC	DA	R	DE	R	OI	PB	V	Е	PS	EPS	Total Aset	(IDR billion)
CODE	(IDR Bn)	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	1Q18	1Q19	Growth	1Q18	1Q19
APIC	6,765.43	68.56	N/A	3.57	(0.82)	5.35	(1.44)	4.34	(1.14)	3.57	3.91	9.56	1.74	-81.80%	2,959.53	2,977.00
BCAP	9,648.78	N/A	11.66	(1.10)	0.53	(4.20)	2.01	3.43	3.04	1.90	1.17	0.11	0.28	148.10%	19,491.35	18,533.21
BPII	3,963.68	40.33	38.71	8.15	10.57	16.00	15.27	13.63	13.00	5.92	5.51	38.35	34.72	-9.47%	947.36	686.08
CASA	20,374.11	528.40	N/A	0.49	N/A	1.22	N/A	86.80	N/A	2.82	2.69	0.61	0.41	-32.79%	12,743.08	14,172.54
GSMF	775.29	10.91	15.63	1.49	1.14	5.43	3.98	3.22	3.58	0.58	0.61	1.98	1.33	-32.83%	4,634.68	4,813.80
LPPS	253.65	7.96	9.41	2.88	2.23	2.91	2.25	(3.34)	(3.07)	0.23	0.21	4.64	1.01	-78.23%	1,224.60	1,222.07
MTFN	N/A	N/A	N/A	1.26	N/A	N/A	N/A	N/A	N/A	N/A	N/A	(0.01)	N/A	N/A	767.86	N/A
PNLF	10,503.24	4.72	6.39	6.30	6.85	8.27	8.94	0.59	2.38	0.38	0.55	12.11	14.46	19.41%	26,711.75	28,890.41
SMMA	63,676.65	41.35	45.65	1.60	1.36	8.41	7.53	3.32	5.25	3.10	3.25	65.00	71.00	9.23%	94,182.30	105,788.30
VICO	979.06	34.51	39.06	0.10	0.08	1.29	1.19	9.49	6.50	0.45	0.49	4.02	2.38	-40.84%	30,494.67	29,011.54
	MEAN	92.09	23.79	2.47	2.74	4.96	4.97	13.50	3.69	2.11	2.04	13.64	14.15			
	MEDIAN	37.42	15.63	1.54	1.25	5.35	3.11	3.43	3.31	1.90	1.17	4.33	1.74			

Sources: Bloomberg, MNCS



E	xhibit 56. Past Acquisition	in Indonesia Life Insurance Indus	stry					
DI-	ON	Pour	Date of	Acquis	ition Value	% of	Familia in IDD	DDV
No	Company Name	Buyer	Acquisition	in IDR million	Converted to USD	Ownership	Equity in IDR	PBV
1	PT Asuransi Jiwa Sinarmas	Mitsui Sumitomo Insurance Co Ltd	Aug-11	7,000,000	583,333,333	50%	1,800,000,000,000	7.78
2	PT Panin Life	Dai-ichi Life Insurance Co Ltd	Jun-13	3,300,000	275,000,000	40%	458,038,000,000	18.01
3	PT BNI Life Insurance	Sumitomo Life Insurance Co	Dec-13	3,900,000	325,000,000	40%	339,087,000,000	28.75
4	PT Asuransi Jiwa Sequis Life	Nippon Life Insurance Co	May-14	4,870,000	405,833,333	20%	1,357,234,000,000	17.94
	Average PBV							18.12
	-							

Sources: Company, MNCS

Exhibit 57. Valuation Matrix by SOTP (	base Case Scenario)				
Business Unit	Total Equity (in IDR billion) as of 1Q19	Valuation Ma- trix	Implied Valuation Matrix	Ownership (%)	Estimated Intrinsic Value (in IDR billion)
MNC Bank**	1,440.37	PBV	1.62	42.73%	996.84
MNC Finance	688.21	PBV	2.95	99.99%	2,028.27
MNC Guna Usaha	241.40	PBV	2.95	99.99%	711.45
MNC Sekuritas	419.74	PBV	4.81	99.99%	2,019.12
MNC Asset Management	43.74	PBV	4.81	99.99%	210.42
MNC Insurance	197.32	PBV	1.11	99.98%	219.03
MNC Life*	121.27	PBV	1.55	99.98%	187.76

ВСАР	
Total Est. intrinsic value of all subsidiaries (in IDR billion)	6,372.3
Net Debt/ (Cash) - in IDR billion	1,025.3
Outstanding Share (in billion shares)	38.53
Fair Value per Share in IDR	138.77

Exhibit 58. Valuation Matrix by S	OTP (bull Case Scenario)				
Business Unit	Total Equity (in IDR billion)	Valuation	Implied Valuation	Ownership (%)	Estimated Intrinsic Value
Business offit	as of 1Q19	Matrix	Matrix	Ownership (70)	(in IDR billion)
MNC Bank**	1,440.37	PBV	3.00	42.73%	1,846.41
MNC Finance	688.21	PBV	1.52	99.99%	2,028.27
MNC Guna Usaha	241.40	PBV	1.52	99.99%	711.45
MNC Sekuritas	419.74	PBV	4.09	99.99%	2,019.12
MNC Asset Management	43.74	PBV	4.09	99.99%	210.42
MNC Insurance	197.32	PBV	1.11	99.98%	219.03
MNC Life*	121.27	PBV	18.12	99.98%	2,197.47

BCAP	
Total Est. intrinsic value of all subsidiaries(in IDR billion)	9,231.2
Net Debt/ (Cash) - in IDR billion	1,025.3
Outstanding Share (in billion shares)	38.53
Fair Value per Share in IDR	212.97

\*Based on past acquisition of life insurance in Indonesia (PT Asuransi Jiwa Sinarmas, PT Panin Life, PT BNI Life Insurance, PT Asuransi Jiwa Squis Life)

<sup>\*\*</sup>Based on past acquisition of Indonesia Banks in Indonesia (PT Bank Danamon Tbk, PT Bank Tabungan Pensiun Nasional Tbk)



#### **Company Risk**

#### **Interest Rate Risk**

Bank Indonesia (BI) maintains the 7DRRR at 6% in 1Q19. However, there remains a probability in the fluctuation of the interest rate that can affect the Company's businesses. Interest rate risk will impact both assets and liabilities, hence affecting the profits of the Company and its subsidiaries.

#### **Foreign Currency Risk**

The Company and its subsidiaries manages businesses that are susceptible to foreign currency risk. For example, in 1Q19 the Rupiah exchange rate continued to fluctuate, reaching IDR14,315. The weakening of the rupiah exchange rate will impact the profitability of the Company.

#### **Credit Risk**

Credit risk occurs when customers, clients, or opposing parties fail to fulfill their contractual obligations, causing losses to the Company and its subsidiaries.

#### **Liquidity Risk**

Problem in liquidity can occur in certain work units when estimates of funding requirements for operations are not calculated correctly, resulting in existing funds of the Company failing to meet Company needs.

Noted: Presentation has been adjusted to reflect influence of distribution of bonus shares in 2018



19,394.67 22,216.02 19,883.26 18,762.72 18,533.21

ımary										
Incom	e Stateme	nt				Ва	lance Shee	t		
FY15	FY16	FY17	FY18	1Q19	IDR Billion	FY15	FY16	FY17	FY18	1Q19
1,953.74	2,287.34	2,386.25	2,661.76	669.95	Cash & Cash Equivalents	3,682.61	3,245.48	1,780.67	1,925.70	1,309.91
(966.47)	(1,233.81)	(1,403.85)	(1,431.83)	(356.89)	ST And LT Investments	3,190.64	4,496.83	4,268.63	4,206.00	4,211.30
					Net Receivables	4,054.11	5,038.29	4,772.78	3,317.22	3,021.73
987.27	1,053.53	982.40	1,229.93	313.06	Net Loans	7,000.22	7,863.04	6,724.94	7,246.89	7,362.41
(1,037.91)	(1,111.33)	(1,963.12)	(1,049.44)	(303.43)	Net Fixed Assets	200.74	224.30	263.44	262.71	252.26
(50.64)	(57.80)	(980.72)	180.49	9.63	Other Assets	1,266.35	1,348.08	2,072.80	1,804.20	2,375.60
12.30	18.85	243.09	(26.61)	2.73	Total Assets	19,394.67	22,216.02	19,883.26	18,762.72	18,533.21
					Deposits	9,624.42	10,175.82	8,977.05	8,428.07	8,473.40
					Deposits from other banks	500.71	507.32	197.26	740.09	494.31
(38.34)	(38.94)	(737.63)	153.88	12.36	Other Liabilities	4,065.65	5,127.60	5,081.44	3,847.24	3,788.35
(43.25)	(45.71)	(334.65)	119.84	10.70	Total Liabilities	14,190.66	15,810.74	14,255.74	13,015.40	12,756.07
4.91	6.77	(402.98)	34.04	1.66	Share Capital & APIC	3,726.63	4,937.75	4,937.75	4,987.75	4,987.75
					Retained Earnings	450.05	404.33	69.68	189.51	200.22
(1.48)	(1.32)	(8.74)	3.13	0.28	Other Equity	(27.09)	(79.02)	(122.14)	(150.79)	(137.27)
126.41	137.38	127.52	130.45	131.08	Non-Controlling Interest	1,054.42	1,142.22	742.24	720.86	726.45
					Total Equity	5,204.01	6,405.28	5,627.52	5,747.33	5,777.14
	Incom FY15 1,953.74 (966.47) 987.27 (1,037.91) (50.64) 12.30 (38.34) (43.25) 4.91 (1.48)	Income Statement   FY15   FY16     1,953.74   2,287.34     (966.47)   (1,233.81)     987.27   1,053.53     (1,037.91)   (1,111.33)     (50.64)   (57.80)     12.30   18.85     (38.34)   (38.94)     (43.25)   (45.71)     4.91   6.77     (1.48)   (1.32)	Income   Statement   FY15   FY16   FY17     1,953.74   2,287.34   2,386.25     (966.47)   (1,233.81)   (1,403.85)     987.27   1,053.53   982.40     (1,037.91)   (1,111.33)   (1,963.12)     (50.64)   (57.80)   (980.72)     12.30   18.85   243.09     (38.34)   (38.94)   (737.63)     (43.25)   (45.71)   (334.65)     4.91   6.77   (402.98)     (1.48)   (1.32)   (8.74)	Income   Statement   FY15	Income Statement	Income Statement	Pry   Pry	PY15	PY15   FY16   FY17   FY18   1Q19   IDR Billion   FY15   FY16   FY17   FY18   IQ19   IDR Billion   FY15   FY16   FY17   FY18   IDP Billion   FY15   FY16   FY17   FY16   FY17   FY18   IDP Billion   IDP Billion   FY15   FY16   FY17   FY16   IDP Billion   IDP Bil	Page

		Cash Flow						Ratios			_
IDR Billion	FY15	FY16	FY17	FY18	1Q19	Ratio	FY15	FY16	FY17	FY18	1Q19
Net before chg. in op. assets & liabilities	(637.79)	(658.01)	241.79	684.24	34.81	Growth Year on Year					
Net in operating assets & liabilities	1,398.92	(360.22)	(1,981.31)	(594.43)	(671.77)	Revenue Growth (%)	97.94%	17.08%	4.32%	11.55%	1.02%
OCF	761.13	(1,018.23)	(1,739.52)	89.81	(636.96)	Net Income Growth (%)	-230.65%	-1.58%	-1794.22%	120.86%	-85.46%
Dividends Received	0.04	2.05	1.06	0.48	-	Loan Growth (%)	14.11%	32.86%	6.74%	-24.44%	-22.38%
Net Change in Fixed Assets	(84.91)	(57.79)	(53.44)	(39.38)	(1.44)	Deposits Growth (%)	25.04%	5.73%	-11.78%	-6.12%	-1.22%
Others	(858.07)	(1,118.44)	290.60	533.78	135.33	EPS Growth (%)	-193.06%	10.75%	-563.56%	135.81%	-64.56%
ICF	(942.95)	(1,174.18)	238.22	494.88	133.89	BVS Growth (%)	13.59%	8.68%	-7.18%	2.30%	1.94%
Borrowings Net	272.35	697.22	395.92	(178.25)	(36.01)	Profit Margin					
Interest Payment	(210.05)	(169.60)	(359.42)	(314.25)	(72.43)	OPM (%)	50.53%	46.06%	41.17%	46.21%	46.73%
Others	1,049.11	1,227.67	-	52.36	-	Pretax Margin (%)	-2.59%	-2.53%	-41.10%	6.78%	1.44%
FCF	1,111.41	1,755.29	36.50	(440.14)	(108.44)	NPM (%)	-1.96%	-1.70%	-30.91%	5.78%	1.84%
						Other Ratio					
Net Cash Increase (Decrease)	929.59	(437.13)	(1,464.81)	144.55	(611.52)	Total Liabilities/Equity (x)	2.73	2.47	2.53	2.26	2.21
Net in foreign exchange different	-	-	-	0.49	(4.28)	Total Liabilities/Total Assets (x)	0.73	0.71	0.72	0.69	0.69
CF Beginning Balance	2,753.02	3,682.61	3,245.48	1,780.67	1,925.70	ROA(%)	-0.20%	-0.18%	-3.71%	0.82%	0.07%
CF Ending Balance	3,682.61	3,245.48	1,780.67	1,925.70	1,309.91	ROE (%)	-0.74%	-0.61%	-13.11%	2.68%	0.21%

**Total Liabilities &** 

Equity

Sources: Bloomberg, MNCS



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Not Rated: Stock is not within regular research coverage

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